# **EAST COUNTY FIRE & RESCUE**

#### REGULAR BOARD OF FIRE COMMISSIONERS MEETING

August 6, 2019 Station 91 6:30 PM

### **AGENDA**

#### **CALL TO ORDER:**

Flag Salute

#### **AGENDA ADJUSTMENTS:**

#### **CONSENT AGENDA:**

- 1. Approval of July 16, 2019 Regular Board Meeting Minutes
- 2. Approval of July 16, 2019 Local BVFF&RO Meeting Minutes
- 3. Approval of Financial Transactions
- 4. Excuse Absent Commissioner(s):

#### **OPEN TO PUBLIC:**

#### **CORRESPONDENCE:**

#### **STAFF REPORT:**

Chief Carnes Assistant Chief Jacobs

#### **VOLUNTEER FIRE FIGHTERS ASSOCIATION:**

#### **SAFETY REPORT:**

#### **FIRE DISTRICT BUSINESS:**

- o Update on Surplus Vehicles
- o Station 95

#### **COMMITTEE MEETINGS:**

- O Communication with Neighboring Elected Officials
  - o Camas was held on July 17th
  - o City of Washougal TBA
- O Risk Group Next meeting scheduled for October 2, 2019
- o Safety Committee Representative
- o Revenue Exploratory Committee
- o ECAAB

#### **COMMISSIONER COMMENTS:**

#### **OPEN TO PUBLIC:**

#### **LOCAL BOARD FOR VOLUNTEER F/F & RESERVE OFFICERS:**

#### **ROUND TABLE:**

Monthly Event Calendar Strategic Planning Meeting, August 7, 2019, 2:00 PM

#### **EXECUTIVE SESSION:**

RCW 42.30.110(c) To consider the minimum price at which real estate will be offered for sale or lease when public knowledge regarding such consideration would cause a likelihood of decreased price.

#### ADJOURNMENT:

Next Regular Board Meeting: August 20, 2019, Station 91, 6:30 PM



# EAST COUNTY FIRE & RESCUE CONSENT AGENDA August 6, 2019

- 1. Minutes -
  - July 16, 2019 Regular Board Meeting
  - July 16, 2019 Local BVFF&RO Meeting
- 2. Invoices
  - \$25,757.70
    - i. Check Nos.11348 11361 dated July 18, 2019
- 3. Approved Commissioner Stipends August 10 Pay Date

For the Period July 16 July 31										
Name	Regular Meeting	Committee Meeting	Special Mtg	Education	Other	Total				
Berg	1	0	0	0	0	1				
Martin	1	1	0	0	1	3				
Petty	1	0	0	0	0	1				
Seeds	1	0	0	0	1	2				
Taggart	1	1	0	0	1	3				

- Voided/Destroyed Claims/Payroll Warrants
   None
- 5. Payroll/Benefits/EFT's
  - \$58,821.06 (Payroll)

Commissioner Martha Martin – Chair	Commissioner Mike Taggart – Vice Chair
Commissioner Mike Berg	Commissioner Sherry Petty
Commissioner Joshua Seeds	

## EAST COUNTY FIRE & RESCUE

#### REGULAR BOARD OF FIRE COMMISSIONERS MEETING

July 16, 2019 Station 91 6:30 PM

#### **Draft Minutes**

ATTENDANCE:

Martha Martin

Joshua Seeds

Mike Carnes

Steve Hofmaster

Sherry Petty Robert Jacobs

Pam Jensen

Mike Taggart

Mike Berg

Aloma Taggart

#### **CALL TO ORDER:**

The meeting was called to order by Chairperson Martha Martin at 18:30 at Station 91. Flag Salute was led by Commissioner Sherry Petty.

#### **AGENDA ADJUSTMENTS:**

None

#### **CONSENT AGENDA:**

- 1. Approval of July 2, 2019 Regular Board Meeting Minutes
- 2. Approval of July 2, 2019 Local BVFF&RO Meeting Minutes
- 3. Approval of July 3, 2019 Special Meeting Minutes
- 4. Approval of Financial Transactions
- 5. Excuse Absent Commissioner(s):

Motion by Commissioner Taggart to approve the consent agenda, seconded by Commissioner Seeds. Motion passed unanimously.

#### **OPEN TO PUBLIC:**

Steve Hofmaster inquired of how he could help campaign efforts regarding the levy lid lift. Chairperson Martha Martin directed him to contact the IAFF Union Representative.

#### **CORRESPONDENCE:**

None

#### **STAFF REPORT:**

Chief Carnes read his report; a copy is in the packet.

Assistant Chief Jacobs gave his report as follows:

DOC training was July 8th at Station 91, 7:00 PM.

Next DOC/ACC training is Monday, August 12th at Station 91, 7:00 PM.

Next EST training is Tuesday, July 27th at Station 93, 7:00 PM.

Continuing work on Station 94 generator plan. Assisting with gathering specs and details for sale of surplus vehicles.

#### **VOLUNTEER FIRE FIGHTERS ASSOCIATION:**

#### **SAFETY REPORT:**

- Last Safety Committee meeting was on May 23, 2019.
- The next Safety Committee meeting will be July 31, 2019 at Station 91, 7:30 PM.
- Assistant Chief Jacobs reported that there were no accidents or incidents since the last board meeting.

#### FIRE DISTRICT BUSINESS:

Fire Levy Lid Lift Calendar

Reviewed the Lid Lift Calendar.

Update on Surplus Vehicle

Offer of \$5,000.00 presented to the board for Apparatus 911.

Motion by Commissioner Taggart to authorize Chief Carnes to first check with the auction company for a sale price and accept \$5,000.00 if offer exceeds the auction companies estimation, seconded by Commissioner Seeds. Motion passed unanimously.

Station 95

Nothing new to report.

#### **COMMITTEE MEETINGS:**

Communication with Neighboring Elected Officials

City of Camas – to be held on July 17th at 5:00 PM at Station 91.

City of Washougal - TBA

Risk Group

Discussed the last meeting Commissioner Berg attended and the presentation of raising the insurance deductibles.

Next meeting to be held on October 2, 2019.

Revenue Exploratory Committee

**ECAAB** 

#### **COMMISSIONER COMMENTS:**

Chairperson Martha Martin made those in attendance aware of former Port Commissioner Bill Macrae-Smith's Celebration of Life Service.

Commissioner Seeds stated his meeting with Don Bivins was very helpful.

#### **OPEN TO PUBLIC:**

None

None	
ROUND TABLE: Monthly Event Calendar Strategic Planning, Wednesday, August 7, 2019	9, Station 91 at 2:00 p.m.
EXECUTIVE SESSION: RCW 42.30.110(c) To consider the minimulates when public knowledge regarding sucdecreased price.	am price at which real estate will be offered for sale or ch consideration would cause a likelihood of
The board went into executive session at 19 An extension was announced until 19:55 The board reconvened at 19:55	2:14 for 30 minutes.
No action was taken.	
ADJOURNMENT: Next Regular Board Meeting: August 6, 2019 S	tation 91, 6:30PM
Motion by Commissioner Taggart to adjo Petty. Motion passed unanimously.	ourn at 19:56 hours, seconded by Commissioner
Martha Martin, Chairperson	Michael Taggart, Vice Chair
Sherry Petty, Commissioner	Mike Berg, Commissioner
Joshua Seeds, Commissioner	
ATTEST:	DISTRICT SEAL:
Pam Jensen, District Secretary	
	*
	3

LOCAL BOARD FOR VOLUNTEER F/F & RESERVE OFFICERS:

# **EAST COUNTY FIRE & RESCUE**

# Local Board for Volunteer Fire Fighters & Reserve Officers Meeting

Draft Minutes July 16, 2019

CALL TO ORDER: The meeting was called to order by Ch.	airperson Marth	a Martin at 19:10 at Stat	ion 91.
The following were in attendance: Martha Martin Joshua Seeds Mike Carnes Steve Hofmaster	Sherry Petty Mike Berg Pam Jensen		Mike Taggart Robert Jacobs Aloma Taggart
BUSINESS: None			
ADJOURNMENT: The Local Board adjourned at 19:10			esselle essential
Respectfully Submitted,			
Sherry Petty, Commissioner, Mike Berg, Alternate	=	Tad Crum, FF's Assoc	c. Liaison
Bob Jacobs, Chief's Rep.	- *.	Martha Martin, Chai Michael Taggart, Alte	

Pam Jensen, District Secretary

Bob Jacobs, Alternate

**DISTRICT SEAL:** 

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	County Fire G#: 1060	& Rescue		0	7/15/2019 To: 07/31	/2019	11me: 14:4	49:26 Date: 08/01/2019 Page: 1
Trans	Date	Туре	Acct #	Chk#	Claimant		Amount	Memo
715	07/18/2019	Claims	6291	11348	ANNAS CONSULTAN	ITS, INC	641.14	Invoice # 2560, Annual Service To Breathing Air Compressor
		001 - 522 6	50 41 004 -	SCBA M	tce	641.14	Annual Service Compressor	ce To Breathing Air
716	07/18/2019	Claims	6291	11349	BI-MART CORPORA	TION	- 87.59	Account # 930279
		001 - 522 2					Water For ST	
		001 - 522 2					Water For ST	
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717	07/18/2019	Claims	6291	11350	CLARK PUBLIC UTI	LITTES	1,094.62	ST 91 Usage 6/7/19 - 7/8/19; ST 94 Usage 6/7/19 - 7/8/19; ST 93 Usage 6/7/19 - 7/8/19
					l Service (St 91)			6/7/19 - 7/8/19
					l & Htg (St 93) & Heating (St 94)			6/7/19 - 7/8/19 6/7/19 - 7/8/19
718	07/18/2019	Claims	6291	11351	IMS Alliance		21.02	Invoice # 19-1387 Passport Nametags (D. Verkholomov, C. Sorensen, J. Cahill)
		001 - 522 2	20 32 001 -	Other Op	erating Supplies	21.02		1387 Passport Nametags (D. , C. Sorensen, J. Cahill)
719	07/18/2019	Claims	6291	11352	KAREN'S SEW IT AL	L	14.00	Invoice # 7775, Hem Uniform Pants (J. Hebert)
		001 - 522 2	20 33 000 -	- Volunteer	r Uniforms		Invoice # 777 Hebert)	75, Hem Uniform Pants (J.
720	07/18/2019	Claims	6291	11353	NI GOVERNMENT SERVICES, INC		30.20	Invoice # 9061303939 June 2019 Satellite Phone
		001 - 522 2	20 41 001 -	Satellite	Phone	30.20	June 2019 Sa	tellite Phone
721	07/18/2019	Claims	6291	11354	PACIFIC TRUCK & TRAILER SERVICE,	INC	822.87	Invoice # 2019-30228 APP # 1013, Perform Annual Service. Replace Customer Furnished Batteries.; Invoice # 2019-30237 APP1011 S96 Trace & Repair Power Connection To On Board Battery Charger, Install C
		001 - 522 6	50 48 011 -	S96 (101	1)	165.85	Connection T	6 Trace & Repair Power to On Board Battery Charger,
		001 - 522 6	50 48 013 -	- S91 (101	3)	657.02	Invoice # 201	ner Furnished Batteries. 9-30228 APP # 1013, Perform ce. Replace Customer tteries.
722	07/18/2019	Claims	6291	11355	ALLAN PUDLITZKE		150.00	Invoice # 161 Q3 Website Maintenance
		001 - 522 1	0 40 001 -	- Compute	r/Website Mtce & Re	150.00	Invoice # 161	Q3 Website Maintenance
723	07/18/2019	Claims	6291	11356	John M Prasch		346.30	Reimbursement (Class A Uniform)
		001 - 522 1			eral Express		Uniforms For	nipping Patches To Lighthouse Class A Uniform For J. Prasch form (Lighthouse Uniforms)
		001 - 322 2	20 20 001	TI OIIIIO		557.05	John Prasch	om (Eighnouse Omforms)

11357 WASHOUGAL HARDWARE

724 07/18/2019

6291

001 - 522 50 40 000 - Bldg Repair & Maint

Claims

24.68 Invoice # A283244, Parts For ST 94 Utility Sink

24.68 Invoice # A283244, Parts For ST 94 Utility

Sink

East County Fire & Rescue Time: 14:49:26 Date: 08/01/2019 MCAG#: 1060 07/15/2019 To: 07/31/2019 Page: 2 Trans Date Type Acct# Chk# Claimant Amount Memo 155.89 Invoice # 15716746, ST 93 725 07/18/2019 Claims 6291 11358 VANCOUVER DISTRICT 2010 Garbage Service 6/1/19 - 6/30/19; WASTE CONNECTIONS ST 91 Garbage Service 6/1/19 -6/30/19 001 - 522 50 44 091 - Garbage (St 91) 126.36 ST 91 Garbage Service 6/1/19 - 6/30/19 001 - 522 50 44 093 - Garbage (St 93) 29.53 Invoice # 15716746, ST 93 Garbage Service 6/1/19 - 6/30/19 1.264.39 Pay Cycle(s) 01/01/2019 To 726 07/18/2019 Payroll 6291 11359 Employment Security 03/31/2019 - PFML; Pay Cycle(s) **Department - PFML** 04/01/2019 To 06/30/2019 - PFML 001 - 522 10 20 001 - Admin Unemployment/Medic 0.06 PFML Under Collected - Admin 001 - 522 10 21 001 - Commissioner Payroll Benefit 8.91 PFML Under Collected - Commissioners 001 - 522 20 20 001 - FF Unemployment/Medicare 0.74 PFML Under Collected - FF 001 - 522 20 20 001 - FF Unemployment/Medicare 0.88 PFML Under Collected 001 - 589 99 99 000 - Payroll Clearing 41.62 001 - 589 99 99 000 - Payroll Clearing 2.27 001 - 589 99 99 000 - Payroll Clearing 58.18 001 - 589 99 99 000 - Payroll Clearing 65.64 001 - 589 99 99 000 - Payroll Clearing 13.11 001 - 589 99 99 000 - Payroll Clearing 47.84 001 - 589 99 99 000 - Payroll Clearing 12.97 001 - 589 99 99 000 - Payroll Clearing 13.79 001 - 589 99 99 000 - Payroll Clearing 41.81 001 - 589 99 99 000 - Payroll Clearing 63.34 001 - 589 99 99 000 - Payroll Clearing 14.66 001 - 589 99 99 000 - Payroll Clearing 3.24 001 - 589 99 99 000 - Payroll Clearing 3.57 001 - 589 99 99 000 - Payroll Clearing 48.22 001 - 589 99 99 000 - Payroll Clearing 12.06 001 - 589 99 99 000 - Payroll Clearing 2.59 001 - 589 99 99 000 - Payroll Clearing 3.89 001 - 589 99 99 000 - Payroll Clearing 13.00 001 - 589 99 99 000 - Payroll Clearing 66.74 001 - 589 99 99 000 - Payroll Clearing 45.03 001 - 589 99 99 000 - Payroll Clearing 41.77 001 - 589 99 99 000 - Payroll Clearing 47.20 001 - 589 99 99 000 - Payroll Clearing 2.26 001 - 589 99 99 000 - Payroll Clearing 59.80 001 - 589 99 99 000 - Payroll Clearing 69.00 001 - 589 99 99 000 - Payroll Clearing 15.98 001 - 589 99 99 000 - Payroll Clearing 49.17 001 - 589 99 99 000 - Payroll Clearing 14.20 001 - 589 99 99 000 - Payroll Clearing 13.65 001 - 589 99 99 000 - Payroll Clearing 40.39 001 - 589 99 99 000 - Payroll Clearing 57.94 001 - 589 99 99 000 - Payroll Clearing 15.48 001 - 589 99 99 000 - Payroll Clearing 5.51 001 - 589 99 99 000 - Payroll Clearing 3.57 001 - 589 99 99 000 - Payroll Clearing 46.41 001 - 589 99 99 000 - Payroll Clearing 12.66 001 - 589 99 99 000 - Payroll Clearing 4.21 001 - 589 99 99 000 - Payroll Clearing 4.17

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East County Fire & Rescue

MCAG #: 1060

07/15/2019 To: 07/31/2019

Time: 14:49:26 Date:

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Page:

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727	07/18/2019	Payroll	6291	11360	OPEIU Local 11		58.00	Pay Cycle(s) 07/25/2019 To 07/25/2019 - OPEIU Dues	
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728	07/18/2019	Payroll	6291	11361	TRUSTEED PLA CORPORATION	TO 40 10 10 10 10 10 10 10 10 10 10 10 10 10	21,047.00	Pay Cycle(s) 07/10/2019 To 07/25/2019 - DIsability - FF; Cycle(s) 07/10/2019 To 07/25 Addt Life; Pay Cycle(s) 07/10/2019 To 07/25/2019 - PPO-100; Pay Cycle(s) 07/16 To 07/25/2019 - Ka	5/2019 -
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East County Fire & Rescue

MCAG#: 1060

07/15/2019 To: 07/31/2019

Time: 14:49:26 Date: 08/01/2019

Page: 4

Trans Date Type Acct# Chk# Claimant Amount Memo 001 - 589 99 99 000 - Payroll Clearing 256.70 001 - 589 99 99 000 - Payroll Clearing 163.39 001 - 589 99 99 000 - Payroll Clearing 10.00 001 - 589 99 99 000 - Payroll Clearing 256.70 001 - 589 99 99 000 - Payroll Clearing 256.70 001 - 589 99 99 000 - Payroll Clearing 7.86 001 - 589 99 99 000 - Payroll Clearing 23.46

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001 General Fund 25,757.70

001 - 589 99 99 000 - Payroll Clearing

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25,757.70 Payroll:

3,388.31 22,369.39

East County Fire & Rescue MCAG #: 1060

CAG #: 1060 07/15/2019 To: 07/31/2019

Time: 14:50:41 Date: 08/01/2019

Page:

1

Trans	Date	Type	Acct#	Chk#	Claimant	Amount Memo
730	07/25/2019	Payroll	6291	EFT		2,290.51
731	07/25/2019	Payroll	6291	<b>EFT</b>		117.88
732	07/25/2019	Payroll	6291	<b>EFT</b>		3,109.79
733	07/25/2019	Payroll	6291	EFT		2,733.23
734	07/25/2019	Payroll	6291	EFT		757.10
735	07/25/2019	Payroll	6291	<b>EFT</b>		2,206.54
736	07/25/2019	Payroll	6291	<b>EFT</b>	20	2,619.38
737	07/25/2019	Payroll	6291	EFT		785.75
738	07/25/2019	Payroll	6291	EFT		785.75
739	07/25/2019	Payroll	6291	EFT		2,370.96
740	07/25/2019	Payroll	6291	EFT		2,664.96
741	07/25/2019	Payroll	6291	<b>EFT</b>		960,49
742	07/25/2019	Payroll	6291	<b>EFT</b>		1,487.24
743	07/25/2019	Payroll	6291	EFT		235.77
744	07/25/2019	Payroll	6291	EFT		235.77
745	07/25/2019	Payroll	6291	EFT		2,220.08
746	07/25/2019	Payroll	6291	EFT		727.62
747	07/25/2019	Payroll	6291	EFT		471.54
748	07/25/2019	Payroll	6291	EFT		619.95
749	07/25/2019	Payroll	6291	EFT		225.97
750	07/25/2019	Payroll	6291	EFT		5,338.15
751	07/25/2019	Payroll	6291	EFT		1,783.58
752	07/25/2019	Payroll	6291	EFT		2,408.98
753	07/25/2019	Payroll	6291		IAFF2444	604.28 Pay Cycle(s) 07/25/2019 To 07/25/2019 - IAFF Dues
754	07/25/2019	Payroll	6291	EFT	DEPT OF RETIREMENT SYSTEMS	12,455.53 Pay Cycle(s) 07/25/2019 To 07/25/2019 - DComp; Pay Cycle(s) 07/25/2019 To 07/25/2019 - PERS2; Pay
		41			r er	Cycle(s) 07/25/2019 To 07/25/2019 - PERS3; Pay
						Cycle(s) 07/25/2019 To 07/25/2019 - LEOFF2
755	07/25/2019	Payroll	6291	EFT	IRS	8,139.26 941 Deposit for Pay Cycle(s) 07/25/2019 - 07/25/2019
756	07/25/2019	Payroll	6291	EFT	OR Department of Revenue	465.00 Pay Cycle(s) for OR Tax07/25/2019 - 07/25/2019
		001 Gener	ral Fund			58,821.06
						NAME OF THE PARTY

58,821.06 Payroll:

58,821.06

### **Chief's Report**

8-6-19

Calls since last Commissioner meeting: 59

EMS: 32

Fire: 4

Other: 23

Calls YTD: 2019-518

#### Staff Overtime Numbers:

Budget Amount: \$87,000.00

Used YTD:

\$38,461.58

% Used:

44.21%

Brown outs since last meeting: 0

13 callback shifts (5-Vac, 7-Kelly, 1-Sick)
Coverage covered by 11 OT shifts and 2 Volunteer shifts

- ECFR crews responded to a working structure fire in Washougal on Friday, 7-19-19. Engine 94
  was first to arrive and completed a size up then made the decision to go defensive. The
  structure was heavily involved with fire when 94 arrived. Reports back from the Incident
  Commander were that our ECFR crews did a great job upon arrival.
- Would like to thank the Port of Camas/Washougal maintenance staff for painting the parking lot lines at Station 91.
- ECFR crews did a wonderful job up at The Moto-X track on Saturday, 7-27-19. They patrolled the venue and kept a good fire watch on the area. It was a very long day and only 1 medical call for over 20,000 attendees.
- Thank you to Pam Jensen and all of the ECFR staff who helped with this year's very successful
   Open House. It takes a lot of organization and planning to pull this function off. Job Well Done!
- I will be taking vacation time starting on Thursday, 8-8-19 through Sunday, 8-18-19. Chief Jacobs will be helping with duty chief coverage while I'm gone.

# **AC Jacobs Report**

8-6-19

EST training was July 27<sup>th</sup>.

Next DOC/ACC training Monday August 12<sup>th</sup> Sta. 91 7 PM.

Next EST training Tuesday August 26th Sta. 93 7PM. Continuing work on Sta. 94 Generator plan.

# Safety Report

Last safety committee meeting was 5-23-2019. Safety committee meeting scheduled for 7-31-2019 was postponed and will be rescheduled.

No reported accidents or incidents since the last board meeting.

# J. Stout Auctions

# Air 93

Retail

\$7000.00

Auction

\$4000.00

# Squad 96

Retail

\$12,000.00

Auction

\$8000.00

Aug 2019 - East County Fire & Rescue

25 BSHIFT		18 A SHIFT	4		11 CSHIFT		4 B SHIFT			Sun
T 26 CSHIFT		T 19 B SHIFT		Events DOC Station 91	T 12 A SHIFT		5 C SHIFT			Mon
				19:00 - 21:00						n
27 ASHIFT	Events Commissioner Meeting Station 91	20 C SHIFT			13 в ѕнгт	Events Commissioner Meeting Station 91	6 A SHIFT			lue
.1	18:30 - 21:00					18:30 - 21:00				
28 BSHIFT		21 A SHIFT			14 CSHIFT	Events Strategic Planning Meetin. Station 91 OTEP Station 43	7 B SHIFT		a v	VVed
						14:00 - 16:00 19:00 - 21:00	= 5	5		
29 CSHIFT		22 B SHIFT		Events Red Cross Blood Drive 13:00 - 18:00 Station 91	15 A SHIFT		8 CSHIFT		Aug 1 B SHIFT	Inur
30 A SHIFT		23 C SHIFT			16 B SHIFT		9 A SHIFT		2 C SHIFT	Ηn
31 B SHIFT		24 A SHIFT		******	17 С ЗНІГТ		10 BSHIFT		3 A SHIFT	Sat

https://secure7.aladtec.com/eastcountyfr/index.php?action=manage\_schedule\_view\_schedule&mode=print&date=&schedule\_vie... 8/1/2019

Sep 2019 - East County Fire & Rescue

	29 A SHIFT	t.	22 CSHIFT		15 B SHIFT		8 A SHIFT		Sep 1 C SHIFT
	30 BSHIFT		23 A SHIFT		16 C SHIFT	Events DOC Station 91	9 BSHIFT		2 A SHIFT
				-		19:00 - 21:00			6
			24 B SHIFT	Events Commissioner Meeting Station 91	17 A SHIFT		10 CSHIFT	Events Commissioner Meeting Station 91	3 B SHIFT
				18:30 - 21:00			An entered and an entered an entered and an entered and an entered and an entered an entered and an entered an	18:30 - 21:00	
			25 CSHIFT		18 B SHIFT		11 A SHIFT	Events Strategic Planning Meetin. Station 91 OTEP Station 91	4 C SHIFT
								Meetin. 14:00 - 16:00	
			26 A SHIFT		19 CSHIFT		12 B SHIFT	•	5 A SHIFT
			27 B SHIFT	Events POW/MIA Flag 07:00 - 07:00	20 A SHIFT		13 CSHIFT		6 BSHIFT
e e			28 C SHIFT		21 B SHIFT		14 A SHIFT		7 C SHIFT