

EAST COUNTY FIRE & RESCUE

REGULAR BOARD OF FIRE COMMISSIONERS MEETING

June 20, 2017

Station 91

7 PM

AGENDA

CALL TO ORDER:

Flag Salute

AGENDA ADJUSTMENTS:

CONSENT AGENDA:

1. Approval of June 6, 2017 Regular Board Meeting Minutes
2. Approval of June 6, 2017 Local BVFF&RO Meeting Minutes
3. Approval of June 15, 2017 Special Board Meeting Minutes
4. Approval of Financial Transactions
5. Excuse Absent Commissioner(s):

OPEN TO PUBLIC:

CORRESPONDENCE:

Letter from the Clark County Amateur Radio Club

STAFF REPORT:

Deputy Chief Carnes
Chief Swinhart
Assistant Chief Jacobs

VOLUNTEER FIRE FIGHTERS ASSOCIATION:

SAFETY REPORT:

FIRE DISTRICT BUSINESS:

July Meeting Date
Payment for New Apparatus
Consider Full Time Accounting Assistant Position
Proposed Budget Amendment
New Equipment Reserve Fund
EMS Delivery Assessment

This Meeting is Being Recorded.

Please Silence or Turn-Off Your Personal Cell Phones, Pagers, etc.

Page # 1 of 2

COMMISSIONER COMMENTS:

OPEN TO PUBLIC:

LOCAL BOARD FOR VOLUNTEER F/F & RESERVE OFFICERS:

ROUND TABLE:

EXECUTIVE SESSION:

RCW 42.30.110(c) To consider the minimum price at which real estate will be offered for sale or lease when public knowledge regarding such consideration would cause a likelihood of decreased price.

And:

RCW 42.30.110 (g) To evaluate the qualifications of an applicant for public employment or to review the performance of a public employee.

ADJOURNMENT:

Next Regular Board Meeting: July 5, 2017, Station 91, 7 PM



**EAST COUNTY FIRE & RESCUE
CONSENT AGENDA
June 20, 2017**

1. Minutes –

- June 6, 2017 Regular Meeting
- June 6, 2017 Local BVFF&RO Meeting
- June 15, 2017 Special Meeting Minutes
- June 19, 2017 Special Meeting Minutes

2. Invoices

- \$ 6,418.71
 - i. Check Nos. 10181-10202 dated June 8, 2017
- \$ 9,815.63
 - i. Check Nos. 10203-10213 dated June 14, 2017

3. Approved Commissioner Stipends June 25 Pay Date

Name	For the Period June 1 thru June 15				Other	Total
	Regular Meeting	Committee Meeting	Special Mtg	Education		
Berg	1		1			
Gianatasio	1		1			
Martin	1		1			
Petty	1		1			
Taggart			1			

4. Voided/Destroyed Claims/Payroll Warrants

- Checks 10182,10183,10187,10194,10201 (The county failed to confirm positive pay and these checks were returned)

5. Payroll/Benefits

- \$ 45,295.97 (Payroll/EFTs)
- \$ 1100.90 (Benefits, including payroll deductions)
 - i. Check Nos. 10199-10202, 10213

Commissioner Mike Taggart – Chair

Commissioner Martha Martin – Vice Chair

Commissioner Mike Berg

Commissioner Tom Gianatasio

Commissioner Sherry Petty

EAST COUNTY FIRE & RESCUE
REGULAR BOARD OF FIRE COMMISSIONERS MEETING

June 6, 2017

Station 91

7 PM

Draft Minutes

ATTENDANCE:

Martha Martin
Tom Gianatasio
Robert Jacobs
Kacie Jones
Zach Hougan

Sherry Petty
Cliff Free
Tad Crum
Ryan Gonzales
Karen Gianatasio

Mike Berg
Mike Carnes
James Troutman
Adam Webster

CALL TO ORDER: 19:00 PM

Flag Salute

GUESTS:

None

AGENDA ADJUSTMENTS:

Commissioner Martin announced Commissioner Taggart's absence and asked that he be excused.

CONSENT AGENDA:

1. Approval of May 16, 2017 Regular Board Meeting Minutes
2. Approval of May 16, 2017 Local BVFF&RO Meeting Minutes
3. Approval of Financial Transactions
4. Excuse Absent Commissioner(s): Mike Taggart

Motion by Commissioner Berg to approve the consent agenda, **seconded by Gianatasio. Motion passed.**

OPEN TO PUBLIC:

Nothing

CORRESPONDENCE:

None

STAFF REPORT:

Chief Carnes gave his report; a copy is in the packet. Commissioner Gianatasio
Chief Jacobs read his report; a copy is in the packet

VOLUNTEER FIRE FIGHTERS ASSOCIATION:

Nothing

SAFETY REPORT:

The next Safety Committee meeting will be June 15th, 2017 at 6:30 PM. There was one minor injury since the last board meeting; no medical treatment was necessary.

FIRE DISTRICT BUSINESS:

Strategic Planning Meeting:

The next Strategic Planning Meeting will take place on June 15th, 2017, 6:30 PM at Station 91. Chief Carnes asked that the proposed budget amendment be included for discussion at this meeting. Secretary Jones asked that the new apparatus chassis payment be discussed at this meeting.

Chief Free gave a report at this time; he shared that Chief Swinhart continues to recover and has returned to light duty hours, and this will be Chief Free's last meeting at East County. He passed on the dates that ESCI has provided for the release of the results of Washougal's EMS study, which are Saturday, June 17th for Washougal and Monday, June 19th for Washougal. Chief Free expressed thanks to East County's staff, and shared with the board some cost-saving measures the staff has taken. Commissioner Martin also extended her thanks to the staff.

Policy Review Meeting:

The cancelled Policy Review Meeting has been rescheduled for July 13th, 2017, 6:30 PM at Station 91.

COMMISSIONER COMMENTS:

Commissioner Martin inquired as to whether the district would be commemorating September 11th in some way. Chief Carnes explained that it simply hasn't been discussed yet, the focus has been on the open house on July 23rd.

OPEN TO PUBLIC:

Captain Troutman broached the topic of brownouts at Station 94. Captain Troutman explained that as the district is working to train new interns and volunteers in an effort to better staff Station 94. Captain Troutman asked the board to give chief Carnes some direction in regards to the staffing of the station. The board discussed many areas, including budgeting, staffing, interns, capital and financial forecasting. The general consensus was to wait until the June 15th Strategic Planning meeting to review the budget prior to committing to staffing directives. Tad Crum pointed out that Station 91 doesn't have any obvious signage indicating that it is Station 91.

LOCAL BOARD FOR VOLUNTEER F/F & RESERVE OFFICERS:

Nothing

ROUND TABLE:

Nothing

EXECUTIVE SESSION:

RCW 42.30.110(c) To consider the minimum price at which real estate will be offered for sale or lease when public knowledge regarding such consideration would cause a likelihood of decreased price.

And:

RCW 42.30.110 (g) To evaluate the qualifications of an applicant for public employment or to review the performance of a public employee.

The board went into executive session at 20:19 for 10 minutes.
An extension was announced until 20:49
The board reconvened at 20:49

The board takes no action.

Motion by Commissioner Gianatasio to adjourn, seconded by Commissioner Berg. Motion passed.

ADJOURNMENT: 20:50

Mike Taggart, Chairperson

Martha Martin, Vice Chair

Tom Gianatasio, Commissioner

Mike Berg, Commissioner

Sherry Petty, Commissioner

DISTRICT SEAL:

ATTEST:

Kacie Jones, District Secretary

EAST COUNTY FIRE & RESCUE

Local Board for Volunteer Fire Fighters & Reserve Officers Meeting

Draft Minutes

June 6, 2017

CALL TO ORDER:

The meeting was called to order by Vice Chairperson Martha Martin at 19:36 at Station 91.

The following were in attendance:

Martha Martin
Tom Gianatasio
Robert Jacobs
Kacie Jones
Zach Hougan

Sherry Petty
Cliff Free
Tad Crum
Ryan Gonzales
Karen Gianatasio

Mike Berg
Mike Carnes
James Troutman
Adam Webster

BUSINESS:

None

ADJOURNMENT:

The Local Board adjourned at 19:36.

Respectfully Submitted,

Tom Gianatasio, Commissioner,
Sherry Petty, Alternate

Tad Crum, FF's Assoc. Liaison
Paula Knapp, FF's Assoc. Liaison Alternate

Kacie Jones, District Secretary
Bob Jacobs, Alternate

Mike Taggart, Chairperson
Marth Martin, Alternate

DISTRICT SEAL:

Bob Jacobs, Chief's Rep.

EAST COUNTY FIRE & RESCUE

SPECIAL BOARD OF FIRE COMMISSIONERS MEETING

June 15th, 2017

Station 91

Draft Minutes

ATTENDANCE:

Martha Martin
Tom Gianatasio
Mike Carnes
Nick Swinhart

Mike Taggart
Sherry Petty
Linda Durrett
Adam Webster

Mike Berg
John Prasch
Kacie Jones

CALL TO ORDER: 06:30 PM

Chief Carnes led the meeting with an overview of the topics, including the ESCI report presentation dates and times, payment options for the new apparatus and proposed amendments to the FY2017 budget. The board decided to set an agenda item for the payment of the new apparatus. Chief Carnes went over the various proposed amendments to revenue and expenditures in the FY2017 budget. The board decided to set an agenda item for the discussion of a full-time accounting assistant. Some discussion was had about individual line items, including turnouts, small engines and fund transfers.

Meeting adjourned: 07:40 PM

Respectfully Submitted,

Mike Taggart, Chairperson

Mike Berg, Commissioner

Tom Gianatasio, Commissioner

Sherry Petty, Commissioner

Martha Martin, Commissioner

DISTRICT SEAL:

ATTEST:

Kacie Jones, District Secretary

EAST COUNTY FIRE & RESCUE

SPECIAL BOARD OF FIRE COMMISSIONERS MEETING

June 19th, 2017

Camas Council Chambers

Draft Minutes

ATTENDANCE:

Martha Martin
Mike Carnes

Mike Taggart
Nick Swinhart

Tom Gianatasio
Kacie Jones

CALL TO ORDER: 04:30 PM

The purpose of the City Council Workshop was to see and hear the results of ESCI's Assessment of the EMS Delivery System study. John Stouffer from ESCI went over a broad spectrum of collected data from the CWFD and ECFR. Topics included response times, concurrent events, EMS turnaround times, station locations and staffing models. Paul Lewis also participated in the presentation, providing analysis of the financial components of the study. ESCI's recommendation to the fire departments is to maintain the status quo, and consider a functional consolidation with ECFR in the future.

Meeting adjourned: 05:50 PM

Respectfully Submitted,

Mike Taggart, Chairperson

Mike Berg, Commissioner

Tom Gianatasio, Commissioner

Sherry Petty, Commissioner

Martha Martin, Commissioner

DISTRICT SEAL:

ATTEST:

Kacie Jones, District Secretary

TRANSACTION JOURNAL

East County Fire & Rescue
MCAG #: 1060

01/01/2017 To: 12/31/2017

Time: 12:21:50 Date: 06/16/2017
Page: 1

Trans Date	Redeemed	Acct #	Chk #	Type	InterFund #	Vendor	Amount	Memo
570	06/14/2017	6291	10203	Claims		AMERICAN MESSAGING	57.48	Invoice W410287IRF
	522 20 41 000		001	General Fund			57.48	Pagers
571	06/14/2017	6291	10204	Claims		BUSINESS CARD BANK OF AMERIC.	2,288.29	Account Ending In 8515
	522 10 30 000		001	General Fund			73.46	Envelopes, Copy Paper
	522 10 30 002		001	General Fund			15.61	Shipping Air Sample
	522 10 32 000		001	General Fund			93.66	Cleaning Supplies
	522 10 33 000		001	General Fund			168.99	Wireless Access Points For ST91 & ST94
	522 10 34 000		001	General Fund			357.58	Catering For Awards Banquet
	522 10 34 000		001	General Fund			106.62	Food For Award Dinner
	522 10 34 000		001	General Fund			5.09	Cups For Banquet
	522 10 34 000		001	General Fund			86.26	Food & Supplies For Banquet
	522 20 32 001		001	General Fund			2.59	Replacement Vacuum Plug
	522 30 30 000		001	General Fund			248.00	Bounce House & Popcorn Machine Rental For Open House
	522 40 40 000		001	General Fund			8.00	Chief Parking WFC Conference
	522 50 30 000		001	General Fund			78.03	Herbicide
	522 50 42 091		001	General Fund			307.59	Comcast ST91
	522 50 42 093		001	General Fund			159.94	Comcast ST93
	522 50 42 094		001	General Fund			271.84	Comcast ST94
	522 50 42 095		001	General Fund			74.90	Comcast ST95
	522 50 44 091		001	General Fund			108.65	Garbage Service ST91
	522 50 44 094		001	General Fund			60.82	Garbage Service ST94
	522 60 48 000		001	General Fund			60.66	Car Wash
572	06/14/2017	6291	10205	Claims		CITY OF CAMAS	3,000.00	Invoice #0137892
	522 10 44 001		001	General Fund			3,000.00	Chief Services For July 2017
573	06/14/2017	6291	10206	Claims		CLARK PUBLIC UTILITIES	1,196.39	
	522 50 43 091		001	General Fund			531.18	Electricity ST 91
	522 50 43 093		001	General Fund			295.25	Electricity ST 93
	522 50 43 094		001	General Fund			369.96	Electricity ST 94
574	06/14/2017	6291	10207	Claims		FERN PRARIE MARKET	79.24	
	522 20 36 000		001	General Fund			79.24	Fuel Purchases For 04/2017
575	06/14/2017	6291	10208	Claims		KITCHEN ELECTRIC	355.01	Invoice #3765
	522 50 40 000		001	General Fund			355.01	Replace Perking Lot And Exterior Station Bulbs
576	06/14/2017	6291	10209	Claims		NI GOVERNMENT SERVICES, INC	30.20	Account 13065328
	522 20 41 001		001	General Fund			30.20	Satellite Phones

TRANSACTION JOURNAL

East County Fire & Rescue
 MCAG #: 1060

01/01/2017 To: 12/31/2017

Time: 12:21:50 Date: 06/16/2017
 Page: 2

Trans Date	Redeemed	Acct #	Chk #	Type	InterFund #	Vendor	Receipt #	Amount	Memo
577	06/14/2017	6291	10210	Claims		PACIFIC TRUCK & TRAILER SERVICE		234.02	Invoice 2017-26935
	522 60 48 916 E95		001	General Fund				234.02	Shorline Socket Repair
578	06/14/2017	6291	10211	Claims		Sam CARBIS Services, LLC		871.11	Sales Order 50-0025071
	522 20 32 002 Equipment		001	General Fund				871.11	Replacement 14' Ladders
579	06/14/2017	6291	10212	Claims		Working Fire Furniture & Mattress Co.		924.17	Invoice 1045
	522 10 31 000 Furniture/Appliances		001	General Fund				924.17	Recliners For ST94

Records Printed: 10

Adjustments:
 Beginning Balance: 0.00
 Revenues: 0.00
 Warrant Expenditures: 9,035.91
 Non Warrant Expenditures: 0.00
 Interfund Transfers: 0.00
 Redemptions: 0.00
 Deposits: 0.00
 Withdrawals: 0.00
 Stop Payments: 0.00

Fund	Adjustments	Beg Bal	Revenues	War Exp	N War Exp	IT In	IT Out	Stop Pmts
001 General Fund	0.00	0.00	0.00	9,035.91	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	9,035.91	0.00	0.00	0.00	0.00

TRANSACTION JOURNAL

East County Fire & Rescue
MCAG #: 1060

01/01/2017 To: 12/31/2017

Time: 12:21:17 Date: 06/16/2017
Page: 1

Trans	Date	Redeemed	Acct #	Chk #	Type	InterFund #	Vendor	Receipt #	Amount	Memo
547	06/08/2017	522 40 33 000 Training Supplies	6291	10181	Claims	001 General Fund	ALL AMERICAN CLASSICS		81.30	Reference #1496
									81.30	Delivery And Removal Of Training Vehicle
548	06/08/2017		6291	10182	Claims		AMERICAN MESSAGING			Check returned by county. Failed positive pay.
549	06/08/2017		6291	10183	Claims		BUSINESS CARD BANK OF AMERICA			Check returned by county. Failed positive pay.
550	06/08/2017		6291	10184	Claims		CHEVRON AND TEXACO BUSINESS		740.53	Account 7898808949
	522 20 36 000 Diesel / Gas				001 General Fund				740.53	Fuel Purchases For May 2017
551	06/08/2017		6291	10185	Claims		CITY OF WASHOUGAL		251.05	Account 002819-00
	522 50 46 095 Water & Sewer (St 95				001 General Fund				251.05	Water Service ST 95
552	06/08/2017		6291	10186	Claims		CLARK COUNTY RISK MGMT GROU		2,295.00	Invoice 2017-02
	522 20 46 000 Bldgs/Liability/Equip				001 General Fund				2,295.00	Accident And Sickness Policy 06/17-06/18
553	06/08/2017		6291	10187	Claims		CLARK PUBLIC UTILITIES			Check returned by county. Failed positive pay.
554	06/08/2017		6291	10188	Claims		HI-WAY FUEL		815.30	Account 710
	522 20 36 000 Diesel / Gas				001 General Fund				815.30	Diesel Purchases 042017 & 052017
555	06/08/2017		6291	10189	Claims		Michael C Hongel		46.00	Per Diem Live Fire Training
	522 40 41 000 Meals (Training)				001 General Fund				46.00	Per Diem For Live Fire Training
556	06/08/2017		6291	10190	Claims		KAREN'S SEW IT ALL		47.00	Invoices 7376 , 7372 & 0000
	522 20 25 001 FF Uniforms				001 General Fund				5.00	Badge Reinforcement Verkholomov
	522 20 33 000 Volunteer Uniforms				001 General Fund				38.00	Sew Patches & Hem Pants, Gonzales And Phelps
557	06/08/2017		6291	10191	Claims		KONICA MINOLTA BUSINESS SOLU		4.00	Remove & Replace Nametag
	522 10 40 002 Copier Mtee				001 General Fund				21.11	Customer Contract 03706
558	06/08/2017		6291	10192	Claims		LN CURTIS & SONS		21.11	ST 91 Copier Maintenance
	522 20 38 001 PPE Accessories				001 General Fund				1,386.65	Sales Order 336221
	522 60 48 014 E91				001 General Fund				707.38	Two Pairs Of Turnout Boots
559	06/08/2017		6291	10193	Claims		MUNICIPAL EMERGENCY SERVICE		679.27	Seal Replacement Kit, Guages E91
	522 20 33 000 Volunteer Uniforms				001 General Fund				274.27	
									274.27	Pants, Shirt, Belts Vol. Phelps & Gonzales

TRANSACTION JOURNAL

East County Fire & Rescue
 MCAG #: 1060

01/01/2017 To: 12/31/2017

Time: 12:21:17 Date: 06/16/2017
 Page: 2

Trans Date	Redeemed	Acct #	Chk #	Type	InterFund #	Vendor	Receipt #	Amount	Memo
560	06/08/2017	6291	10194	Claims		PACIFIC TRUCK & TRAILER SERVI			Check returned by county. Failed positive pay.
561	06/08/2017	6291	10195	Claims		SNURE LAW OFFICE, PSC		115.00	
	522 10 42 000			Legal Services	001	General Fund		115.00	Petty Cash Account Closing Resolution
562	06/08/2017	6291	10196	Claims		VERIZON WIRELESS		80.02	Account 471176028-00001
	522 20 41 002			Verizon MDC Cards	001	General Fund		80.02	Verizon MDC Cards
563	06/08/2017	6291	10197	Claims		WALTON FARM LLC		100.00	Invoice 710529
	522 50 30 000			Grounds & Park	001	General Fund		100.00	Tilling And Seeding Sideyard
564	06/08/2017	6291	10198	Claims		VANCOUVER DISTRICT 2010 WASTE		165.48	Accounts 2010-458647 & 2010-1022802
	522 50 44 091			Garbage (St 91)	001	General Fund		108.65	Garbage Service ST91
	522 50 44 094			Garbage (St 94)	001	General Fund		56.83	Garbage Service ST94
Adjustments:									
								0.00	
Beginning Balance:								0.00	
Revenues:								0.00	
Warrant Expenditures:								6,418.71	
Non Warrant Expenditures:								0.00	
Interfund Transfers:								0.00	
Redemptions:								0.00	
Deposits:								0.00	
Withdrawals:								0.00	
Stop Payments:								0.00	
Summary:									
Fund	Adjustments	Beg Bal	Revenues	War Exp	N War Exp	IT In	IT Out	Stop Prmts	
001 General Fund	0.00	0.00	0.00	6,418.71	0.00	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	6,418.71	0.00	0.00	0.00	0.00	0.00

Records Printed: 18

2017 CASH FLOW - YEAR TO DATE

East County Fire & Rescue
MCAG #: 1060

Time: 11:13:20 Date: 06/16/2017
Page: 1

001 General Fund	January	February	March	April	May	June	July	August	September	October	November	December	Total	Budgeted Amt	%
308 10 00 000 Beginning Balance	836,060.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	836,060.32	836,060.00	100%
308 80 00 001 Beginning Balance	1,301,330.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,301,330.00	1,300,276.00	100%
308 Beginning Balances	2,137,390.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,137,390.32	2,136,336.00	100%
311 10 00 000 Leasehold Excise	0.00	2,592.95	333.70	0.00	160.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,087.15	3,300.00	94%
311 10 00 001 Property Tax Colle	3,811.80	14,962.38	154,309.73	762,797.35	175,586.72	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,111,467.98	2,045,901.00	54%
311 10 00 002 Property Tax - Del	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,000.00	0%
311 10 00 003 Admin Refund (C)	2.53	13.13	133.67	678.67	154.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	982.94	1,000.00	98%
311 10 00 004 Timber Excise Tax	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,000.00	0%
310 Taxes	3,814.33	17,568.46	154,777.10	763,476.02	175,902.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,115,538.07	2,063,201.00	54%
332 15 60 000 Steigerwald Wildli	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200.00	0%
334 01 30 000 WSP FF1 Reimbu	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,500.00	0%
334 04 90 000 EMS Participation	0.00	0.00	1,270.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,270.00	1,300.00	98%
330 Intergovernmental Revenues	0.00	0.00	1,270.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,270.00	4,000.00	32%
342 21 00 000 Fire Protection Ser	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500.00	0%
342 00 001 Wildland Firefight	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,100.00	0%
342 21 00 002 Wildland Firefight	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,000.00	0%
342 21 00 003 Ntnl Motoecross St	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,500.00	0%
342 21 00 004 Jemtegaard State I	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	0%
340 Charges For Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,700.00	0%
361 10 00 001 Earnings on Investi	1,347.58	1,160.07	1,290.37	1,435.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,233.75	6,000.00	87%
362 00 00 000 DNR Timber Rent	4,632.61	1,766.11	734.93	0.00	404.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,538.35	10,000.00	75%
367 00 00 000 Contributions & L	0.00	0.00	5.00	0.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15.00	150.00	10%
369 10 00 000 Sale of Junk & Sal	0.00	0.00	0.00	9,850.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9,850.00	50.00	****%
369 91 00 000 Prior Year Refund:	0.00	222.00	0.00	0.00	2,661.78	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,883.78	200.00	****%
369 91 00 001 Other Misc. Rever	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50.00	0%
369 91 00 002 BVFF Refund for	800.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	800.00	1,000.00	80%
360 Misc Revenue	6,780.19	3,148.18	2,030.30	11,285.73	3,076.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26,320.88	17,450.00	151%
395 10 00 000 DNR Timber Sale:	7.16	19,182.88	38,515.47	0.00	12,191.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	69,896.83	1,000.00	****%
395 20 00 000 Insurance Claim	0.00	0.00	2,019.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,019.54	0.00	0%
390 Other Revenues	7.16	19,182.88	40,535.01	0.00	12,191.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	71,916.37	1,000.00	****%
FUND REVENUES:	2,147,992.00	39,899.52	198,612.41	774,761.75	191,169.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,352,435.64	4,235,687.00	79%
522 10 11 001 Commissioner Wa	570.00	1,824.00	1,710.00	1,596.00	2,052.00	912.00	0.00	0.00	0.00	0.00	0.00	0.00	8,664.00	53,113.00	16%
522 10 21 001 Commissioner Pay	43.55	139.55	143.93	122.10	156.99	69.79	0.00	0.00	0.00	0.00	0.00	0.00	675.91	4,350.00	16%
522 10 48 001 Commissioner Mi	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	350.00	0%
522 10 48 002 Commissioner Me	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500.00	0%
522 10 48 003 Commissioner Lo	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,200.00	0%

2017 CASH FLOW - YEAR TO DATE

East County Fire & Rescue
MCAG #: 1060

Time: 11:13:20 Date: 06/16/2017
Page: 2

001 General Fund	January	February	March	April	May	June	July	August	September	October	November	December	Total	Budgeted Amt	%
522 10 48 004 Commissioner Du	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,500.00	2,800.00	89%
522 10 48 005 Commissioner Tui	375.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	375.00	1,000.00	38%
110 Commissioners	3,488.55	1,963.55	1,853.93	1,718.10	2,208.99	981.79	0.00	0.00	0.00	0.00	0.00	0.00	12,214.91	63,313.00	19%
522 10 10 001 Admin Salaries	7,066.27	15,248.53	14,034.53	15,004.84	14,514.21	7,930.58	0.00	0.00	0.00	0.00	0.00	0.00	73,798.96	178,093.00	41%
522 10 14 001 Admin Overtime	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000.00	0%
522 10 19 001 Admin Deferred C	372.27	791.36	744.55	775.75	760.15	403.48	0.00	0.00	0.00	0.00	0.00	0.00	3,847.56	9,247.00	42%
522 10 20 001 Admin Unemploy	107.71	232.30	328.84	228.51	221.18	120.69	0.00	0.00	0.00	0.00	0.00	0.00	1,239.23	3,028.00	41%
522 10 22 001 Admin Medical In	2,021.40	2,618.99	2,618.99	2,618.99	2,618.99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	12,497.36	30,974.00	40%
522 10 25 001 Admin Uniforms	0.00	0.00	215.04	86.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	301.52	300.00	101%
522 10 26 001 Admin Disability	96.21	0.00	1,664.21	0.00	96.21	96.22	0.00	0.00	0.00	0.00	0.00	0.00	1,952.85	2,097.00	93%
522 10 26 002 Admin Retirement	417.54	965.08	824.13	936.07	879.48	517.65	0.00	0.00	0.00	0.00	0.00	0.00	4,539.95	10,554.00	43%
522 10 27 001 Admin VEBA	1,800.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,800.00	1,800.00	100%
522 10 28 001 Admin Retirement	193.71	387.42	387.42	387.42	387.42	193.71	0.00	0.00	0.00	0.00	0.00	0.00	1,937.10	4,378.00	44%
522 10 29 001 Admin L&I	0.00	0.00	101.17	0.00	112.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00	213.85	2,697.00	8%
210 Wages & Benefits	12,075.11	20,243.68	20,918.88	20,038.06	19,590.32	9,262.33	0.00	0.00	0.00	0.00	0.00	0.00	102,128.38	244,168.00	42%
522 10 24 001 Magellan - EAP	0.00	0.00	292.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	292.25	1,260.00	23%
522 10 30 000 Office Supplies	78.01	0.00	294.68	0.00	0.00	73.46	0.00	0.00	0.00	0.00	0.00	0.00	446.15	1,000.00	45%
522 10 30 001 Postage	0.00	17.23	16.90	0.70	146.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	181.78	400.00	45%
522 10 30 002 UPS/Federal Expr	0.00	0.00	15.61	45.47	0.00	15.61	0.00	0.00	0.00	0.00	0.00	0.00	76.69	150.00	51%
522 10 31 000 Furniture/Applian	0.00	0.00	530.33	0.00	0.00	924.17	0.00	0.00	0.00	0.00	0.00	0.00	1,454.50	8,300.00	18%
522 10 32 000 Cleaning and Sani	0.00	6.43	368.46	71.03	280.13	93.66	0.00	0.00	0.00	0.00	0.00	0.00	819.71	1,500.00	55%
522 10 33 000 Computer/Softwar	0.00	0.00	0.00	0.00	605.10	168.99	0.00	0.00	0.00	0.00	0.00	0.00	774.09	3,000.00	26%
522 10 34 000 Incentives and Aw	0.00	0.00	0.00	0.00	28.46	555.55	0.00	0.00	0.00	0.00	0.00	0.00	584.01	1,500.00	39%
522 10 40 000 BIAS Financial Sc	0.00	4,040.00	4,900.35	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8,940.35	17,000.00	53%
522 10 40 001 Computer/Website	300.00	0.00	498.35	240.93	2,825.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,864.28	6,270.00	62%
522 10 40 002 Copier Mite	23.97	60.23	33.78	13.66	78.41	21.11	0.00	0.00	0.00	0.00	0.00	0.00	231.16	900.00	26%
522 10 41 000 State Audit Costs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	12,000.00	0%
522 10 42 000 Legal Services	168.75	230.00	230.00	149.50	184.00	115.00	0.00	0.00	0.00	0.00	0.00	0.00	1,077.25	8,000.00	13%
522 10 43 000 Medical/Drug Scr	0.00	61.00	471.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	532.00	8,000.00	7%
522 10 44 000 Professional Servi	0.00	0.00	1,732.00	0.00	741.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,473.00	8,550.00	29%
522 10 44 001 Chief Services (Ct	6,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00	0.00	0.00	0.00	21,000.00	36,000.00	58%
522 10 46 000 Taxes and Assessn	0.00	0.00	1,464.78	172.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,637.11	2,500.00	65%
522 10 49 000 Tuition/Registrat	700.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	700.00	500.00	140%
522 20 42 000 Advertising	280.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	280.00	1,500.00	19%
522 20 42 001 Legal Notices	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200.00	0%
522 20 45 001 Election Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	0%
522 20 46 000 Bldgs/Liability/Eq	0.00	0.00	171.00	0.00	2,145.00	2,295.00	0.00	0.00	0.00	0.00	0.00	0.00	4,611.00	42,000.00	11%
522 20 46 001 Filing/Recording/I	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	0%
522 20 49 000 NFIRS/Fire Manag	6,405.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,405.01	6,500.00	99%
220 Supplies & Services	13,955.74	7,414.89	14,019.49	3,693.62	10,034.05	7,262.55	0.00	0.00	0.00	0.00	0.00	0.00	56,380.34	169,630.00	33%
522 20 10 001 Firefighter Salarie	27,153.09	56,057.79	54,339.72	59,486.50	61,374.02	30,800.39	0.00	0.00	0.00	0.00	0.00	0.00	289,211.51	722,763.00	40%
522 20 10 002 Miscellaneous Sal	0.00	0.00	0.00	618.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	618.75	6,500.00	10%

2017 CASH FLOW - YEAR TO DATE

East County Fire & Rescue
MCAG #: 1060

Time: 11:13:20 Date: 06/16/2017
Page: 3

001 General Fund	January	February	March	April	May	June	July	August	September	October	November	December	Total	Budgeted Amt	%
522 20 14 001 FF Overtime	3,931.49	5,950.39	2,468.24	8,506.16	887.33	2,020.68	0.00	0.00	0.00	0.00	0.00	0.00	23,764.29	47,000.00	51%
522 20 19 001 Capt Deferred Cor	635.14	1,446.78	1,138.09	1,386.55	1,209.27	688.18	0.00	0.00	0.00	0.00	0.00	0.00	6,504.01	15,005.00	43%
522 20 20 001 FF Unemployment	524.61	911.46	1,560.57	1,004.01	630.89	481.63	0.00	0.00	0.00	0.00	0.00	0.00	5,113.17	15,475.00	33%
522 20 22 001 FF Medical Insura	15,378.31	9,601.82	12,278.36	10,977.17	10,977.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00	59,212.83	144,917.00	41%
522 20 25 001 FF Uniforms	626.76	119.22	1,448.95	565.61	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	2,765.54	3,700.00	75%
522 20 26 001 FF Disability	1,319.22	0.00	1,598.17	0.00	733.48	733.50	0.00	0.00	0.00	0.00	0.00	0.00	4,384.37	9,886.00	44%
522 20 26 002 FF Retirement PEI	525.31	1,176.13	1,028.58	1,121.56	1,110.17	598.07	0.00	0.00	0.00	0.00	0.00	0.00	5,559.82	14,482.00	38%
522 20 27 001 FF VEBA	7,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,200.00	8,100.00	89%
522 20 28 001 FF Retirement LEI	1,413.21	2,768.50	2,549.39	3,127.41	2,800.14	1,472.75	0.00	0.00	0.00	0.00	0.00	0.00	14,131.40	33,536.00	42%
522 20 29 001 FF L&I	0.00	0.00	7,668.35	0.00	1,516.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9,184.82	44,575.00	21%
210 Wages & Benefits	58,707.14	78,032.09	86,078.42	86,793.72	81,238.94	36,800.20	0.00	0.00	0.00	0.00	0.00	0.00	427,650.51	1,065,939.00	40%
522 20 11 001 Volunteer Stipends	6,456.50	0.00	0.00	7,110.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,566.50	30,000.00	45%
522 20 21 001 Medicare/SS Vol	425.10	0.00	0.00	556.88	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	981.98	2,295.00	43%
215 Volunteer Benefits	6,881.60	0.00	0.00	7,666.88	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14,548.48	32,295.00	45%
522 20 30 000 Maps/Books/ Peri	84.00	0.00	0.00	208.13	130.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	422.21	200.00	211%
522 20 31 000 Food and Water	0.00	39.96	0.00	0.00	-219.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-179.09	1,200.00	15%
522 20 32 000 Expendable Equip	0.00	0.00	102.42	0.00	33.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	136.02	1,500.00	9%
522 20 32 001 Other Operating S	76.36	28.76	53.08	0.00	85.71	2.59	0.00	0.00	0.00	0.00	0.00	0.00	246.50	1,500.00	16%
522 20 32 002 Equipment	0.00	11.92	47.49	40.19	0.00	871.11	0.00	0.00	0.00	0.00	0.00	0.00	970.71	15,500.00	6%
522 20 32 003 Tech Rescue Equip	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,000.00	0%
522 20 32 004 Hose & Nozzles	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	0%
522 20 33 000 Volunteer Uniform	0.00	0.00	0.00	0.00	20.59	316.27	0.00	0.00	0.00	0.00	0.00	0.00	336.86	500.00	67%
522 20 33 001 T-Shirts/Sweatshir	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500.00	0%
522 20 34 000 Bldg Supplies/Fac	54.80	119.96	135.89	455.60	313.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,079.32	2,600.00	42%
522 20 35 000 Address Signs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150.00	0%
522 20 36 000 Diesel / Gas	0.00	475.51	1,763.33	812.51	601.60	1,635.07	0.00	0.00	0.00	0.00	0.00	0.00	5,288.02	30,000.00	18%
522 20 37 000 Exercise Equip	0.00	0.00	0.00	724.38	45.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	769.97	1,000.00	77%
522 20 38 000 Turn-Outs	0.00	0.00	274.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	274.65	6,000.00	5%
522 20 38 001 PPE Accessories	0.00	125.26	0.00	0.00	0.00	707.38	0.00	0.00	0.00	0.00	0.00	0.00	832.64	4,000.00	21%
522 20 40 000 Radio Dispatch	10,900.00	563.00	10,900.00	0.00	101.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22,464.04	60,200.00	37%
522 20 41 000 Pagers	52.67	52.67	52.67	57.48	57.48	57.48	0.00	0.00	0.00	0.00	0.00	0.00	330.45	636.00	52%
522 20 41 001 Satellite Phone	30.20	30.20	30.20	30.20	0.00	30.20	0.00	0.00	0.00	0.00	0.00	0.00	151.00	375.00	40%
522 20 41 002 Verizon MDC Car	80.02	80.02	80.02	80.02	80.02	80.02	0.00	0.00	0.00	0.00	0.00	0.00	480.12	960.00	50%
522 20 43 000 Hydrant/Fireline	86.92	0.00	91.26	0.00	91.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00	269.44	500.00	54%
522 20 44 001 Dues/Membership	2,630.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,630.50	3,200.00	82%
522 20 45 000 Volunteer Pension:	1,230.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,230.00	1,500.00	82%
220 Supplies & Services	15,225.47	1,527.26	13,531.01	2,408.51	1,340.99	3,700.12	0.00	0.00	0.00	0.00	0.00	0.00	37,733.36	138,021.00	27%
522 20 11 002 Wildland Salaries	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,500.00	0%
522 20 14 002 Wildland Overtime	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,600.00	0%
240 Wildland Wages & Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,100.00	0%

2017 CASH FLOW - YEAR TO DATE

East County Fire & Rescue
MCAG #: 1060

Time: 11:13:20 Date: 06/16/2017
Page: 4

001 General Fund	January	February	March	April	May	June	July	August	September	October	November	December	Total	Budgeted Amt	%
522 30 30 000 Educational Suppl	0.00	0.00	0.00	0.00	0.00	248.00	0.00	0.00	0.00	0.00	0.00	0.00	248.00	500.00	50%
522 30 40 000 Printing/Newslette	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	0%
522 30 41 000 Postage for Newsl	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,300.00	0%
522 30 42 000 Advertising	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	300.00	0%
522 40 30 000 Books/Periodicals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	0%
522 40 31 000 Office Supplies (0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	0%
522 40 32 000 Food and Water (0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	0%
522 40 33 000 Training Supplies	0.00	0.00	0.00	0.00	0.00	81.30	0.00	0.00	0.00	0.00	0.00	0.00	81.30	500.00	16%
522 40 40 000 Local/Long Distar	0.00	0.00	115.94	0.00	0.00	8.00	0.00	0.00	0.00	0.00	0.00	0.00	123.94	500.00	25%
522 40 41 000 Meals (Training)	0.00	0.00	116.00	109.00	91.00	46.00	0.00	0.00	0.00	0.00	0.00	0.00	362.00	3,500.00	10%
522 40 42 000 Lodging	0.00	0.00	0.00	541.12	135.57	0.00	0.00	0.00	0.00	0.00	0.00	0.00	676.69	3,000.00	23%
522 40 43 000 Tuition	4,037.00	300.00	0.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,837.00	20,000.00	24%
522 60 40 000 Fire Extinguisher	0.00	43.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	43.25	1,100.00	4%
522 60 40 001 Exercise Equip M:	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000.00	0%
522 60 41 000 Hose & Nozzle Te	0.00	0.00	0.00	0.00	157.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	157.32	400.00	39%
522 60 41 001 EMS Equipment/	0.00	0.00	0.00	0.00	58.87	0.00	0.00	0.00	0.00	0.00	0.00	0.00	58.87	500.00	12%
522 60 41 002 Ladder Testing/Re	0.00	0.00	0.00	482.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	482.80	1,500.00	32%
522 60 41 003 Hand Tool Mainte	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	300.00	0%
522 60 41 004 SCBA Mite	428.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	428.60	6,200.00	7%
522 60 42 000 Minitors/Radios R	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,000.00	0%
522 60 43 000 Small Engine Rep	0.00	103.45	22.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	126.39	4,000.00	3%
522 60 47 001 Emergency Gener	0.00	199.53	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	199.53	500.00	40%
220 Supplies & Services	4,465.60	646.23	254.88	1,632.92	442.76	383.30	0.00	0.00	0.00	0.00	0.00	0.00	7,825.69	51,900.00	15%
525 60 30 000 Disaster Preparedr	-111.70	111.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150.00	0%
525 Disaster Services	-111.70	111.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150.00	0%
522 60 48 000 Vehicle Repair & I	0.00	1,055.18	0.00	241.46	102.90	60.66	0.00	0.00	0.00	0.00	0.00	0.00	1,460.20	2,700.00	54%
522 60 48 001 T95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,250.00	0%
522 60 48 009 E94	0.00	0.00	2,593.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,593.27	3,600.00	72%
522 60 48 010 T93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,250.00	0%
522 60 48 011 S96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,600.00	0%
522 60 48 012 U93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	675.00	0%
522 60 48 013 S94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,600.00	0%
522 60 48 014 E91	141.19	484.08	0.00	103.03	140.92	679.27	0.00	0.00	0.00	0.00	0.00	0.00	1,548.49	3,600.00	43%
522 60 48 016 U91	0.00	139.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	139.98	675.00	21%
522 60 48 018 U92	0.00	0.00	0.00	0.00	820.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	820.91	675.00	122%
522 60 48 019 RH93	0.00	0.00	0.00	638.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	638.32	675.00	95%
522 60 48 905 A93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	675.00	0%
522 60 48 909 E92	0.00	0.00	0.00	0.00	370.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	370.71	2,250.00	16%
522 60 48 911 E93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,600.00	0%
522 60 48 914 T94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,250.00	0%
522 60 48 915 U94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	675.00	0%
522 60 48 916 E95	0.00	0.00	0.00	774.95	0.00	234.02	0.00	0.00	0.00	0.00	0.00	0.00	1,008.97	3,600.00	28%
522 60 48 917 S91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,600.00	0%

2017 CASH FLOW - YEAR TO DATE

East County Fire & Rescue
MCAG #: 1060

Time: 11:13:20 Date: 06/16/2017
Page: 5

001 General Fund	January	February	March	April	May	June	July	August	September	October	November	December	Total	Budgeted Amt	%	
522 60 48 918 S93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,800.00	0%
522 60 48 919 T91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,250.00	0%
220 Supplies & Services	141.19	1,679.24	2,593.27	1,757.76	1,435.44	973.95	0.00	0.00	0.00	0.00	0.00	0.00	8,580.85	45,000.00	19%	
589 99 99 000 Payroll Clearing	1,825.89	-2,639.85	-3,710.44	2,241.88	-612.05	-642.45	0.00	0.00	0.00	0.00	0.00	0.00	-3,537.02	0.00	0%	
580 Non Expenditures	1,825.89	-2,639.85	-3,710.44	2,241.88	-612.05	-642.45	0.00	0.00	0.00	0.00	0.00	0.00	-3,537.02	0.00	0%	
597 22 55 001 Transfer for Debt	0.00	0.00	0.00	0.00	31,810.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,810.00	243,620.00	13%	
597 Interfund Transfers	0.00	0.00	0.00	0.00	31,810.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,810.00	243,620.00	13%	
594 22 60 000 Capital Purchases	2,500.00	0.00	0.00	254.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,754.75	4,600.00	60%	
594 22 61 000 Computer Equip	0.00	0.00	1,432.09	175.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,607.73	5,500.00	29%	
594 22 62 000 Offsets Over Est. I	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50,000.00	0%	
594 22 63 000 Offsets Est. Mob I	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,000.00	0%	
594 Capital Expenditures	2,500.00	0.00	1,432.09	430.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,362.48	65,100.00	7%	
522 30 000 Grounds & Park	0.00	0.00	204.63	0.00	0.00	178.03	0.00	0.00	0.00	0.00	0.00	0.00	382.66	4,000.00	10%	
522 50 40 000 Bldg Repair & Ma	1,376.54	1,617.84	3,374.22	659.07	3,123.52	355.01	0.00	0.00	0.00	0.00	0.00	0.00	10,506.20	30,700.00	34%	
220 Supplies & Services	1,376.54	1,617.84	3,578.85	659.07	3,123.52	533.04	0.00	0.00	0.00	0.00	0.00	0.00	10,888.86	34,700.00	31%	
522 50 41 091 Monitoring (St 91)	108.00	0.00	0.00	108.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	216.00	540.00	40%	
522 50 42 091 Comcast Tel/Intern	0.00	307.57	307.20	307.20	307.20	307.59	0.00	0.00	0.00	0.00	0.00	0.00	1,536.76	4,000.00	38%	
522 50 43 091 Electrical Service	628.72	556.47	511.30	536.84	509.12	531.18	0.00	0.00	0.00	0.00	0.00	0.00	3,273.63	7,000.00	47%	
522 50 44 091 Garbage (St 91)	0.00	218.58	108.65	108.65	108.65	217.30	0.00	0.00	0.00	0.00	0.00	0.00	761.83	1,400.00	54%	
522 50 45 091 Gas (St 91)	1,159.97	0.00	1,152.42	331.05	167.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,811.39	3,500.00	80%	
522 50 46 091 Water & Sewer (St	214.17	0.00	282.96	0.00	108.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	605.13	1,000.00	61%	
691 Station 91	2,110.86	1,082.62	2,362.53	1,391.74	1,200.92	1,056.07	0.00	0.00	0.00	0.00	0.00	0.00	9,204.74	17,440.00	53%	
522 50 43 092 Electrical & Heati	0.00	0.00	206.13	94.07	81.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	381.72	1,000.00	38%	
692 Station 92	0.00	0.00	206.13	94.07	81.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	381.72	1,000.00	38%	
522 50 41 093 Monitoring (St 93	0.00	0.00	95.33	0.00	95.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	190.66	400.00	48%	
522 50 42 093 Comcast Tel/Intern	0.00	144.94	144.85	159.85	159.85	159.94	0.00	0.00	0.00	0.00	0.00	0.00	769.43	1,700.00	45%	
522 50 43 093 Electrical & Htg (354.00	1,023.40	804.32	360.75	378.02	295.25	0.00	0.00	0.00	0.00	0.00	0.00	3,215.74	5,000.00	64%	
522 50 44 093 Garbage (St 93)	0.00	0.00	28.03	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	28.03	150.00	19%	
693 Station 93	354.00	1,168.34	1,072.53	520.60	633.20	455.19	0.00	0.00	0.00	0.00	0.00	0.00	4,203.86	7,250.00	58%	
522 50 41 094 Monitoring (St 94)	158.85	0.00	0.00	158.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	317.70	635.00	50%	
522 50 42 094 Comcast Tel/Intern	0.00	217.73	217.58	217.58	271.81	271.84	0.00	0.00	0.00	0.00	0.00	0.00	1,196.54	2,500.00	48%	
522 50 43 094 Electric & Heating	699.77	1,334.52	957.45	323.00	384.70	369.96	0.00	0.00	0.00	0.00	0.00	0.00	4,069.40	5,500.00	74%	
522 50 44 094 Garbage (St 94)	0.00	114.75	75.37	56.83	60.82	117.65	0.00	0.00	0.00	0.00	0.00	0.00	425.42	650.00	65%	

2017 CASH FLOW - YEAR TO DATE

East County Fire & Rescue
MCAG #: 1060

Time: 11:13:20 Date: 06/16/2017
Page: 6

001 General Fund	January	February	March	April	May	June	July	August	September	October	November	December	Total	Budgeted Amt	%
694 Station 94	858.62	1,667.00	1,250.40	756.26	717.33	759.45	0.00	0.00	0.00	0.00	0.00	0.00	6,009.06	9,285.00	65%
522 50 41 095 Monitoring (St 95)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	540.00	0%
522 50 42 095 Telephone (St 95)	0.00	74.89	74.84	74.84	74.84	74.90	0.00	0.00	0.00	0.00	0.00	0.00	374.31	900.00	42%
522 50 43 095 Electrical & Heati	0.00	0.00	374.67	0.00	257.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	632.29	1,500.00	42%
522 50 45 095 Gas (St 95)	0.00	101.05	359.64	47.04	38.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	546.03	1,000.00	55%
522 50 46 095 Water & Sewer (St	0.00	334.46	0.00	255.34	0.00	251.05	0.00	0.00	0.00	0.00	0.00	0.00	840.85	1,500.00	56%
695 Station 95	0.00	510.40	809.15	377.22	370.76	325.95	0.00	0.00	0.00	0.00	0.00	0.00	2,393.48	5,440.00	44%
FUND EXPENDITURES:	123,854.61	115,024.99	146,251.12	132,180.80	153,616.69	61,851.49	0.00	0.00	0.00	0.00	0.00	0.00	732,779.70	2,199,351.00	33%
FUND GAIN/LOSS:	2,024,137.39	-75,125.47	52,361.29	642,580.95	37,553.27	-61,851.49	0.00	0.00	0.00	0.00	0.00	0.00	2,619,655.94		
FUND NET POSITION:	2,024,137.39	1,949,011.92	2,001,373.21	2,643,954.16	2,681,507.43	2,619,655.94	2,619,655.94	2,619,655.94	2,619,655.94	2,619,655.94	2,619,655.94	2,619,655.94	2,619,655.94		



Clark County Amateur Radio Club
 P.O. Box 1424 Vancouver, Washington 98668
 Serving the Amateur Radio Community Since 1930



RECEIVED
 JUN 09 2017

6 June 2017

From: Nicole Crosby, N7XBY
 P.O. Box 1424
 Vancouver, WA 98668

BY:

To: Officer of the Commissioners
 East County Fire & Rescue
 600 NE 267th Avenue
 Camas, WA 98607

As President of the Clark County Amateur Radio Club, I would like to personally invite you to attend an exercise we are participating in on June 24, 2017 here in Vancouver. It is an exercise for all amateur radio operators called "FIELD DAY". This exercise will demonstrate to you the value that amateur radio brings to our community. Field Day is sponsored annually by the American Radio Relay League (ARRL), the national association for Amateur Radio.

During Field Day, operators will be on the air for 24-hours with amateur radio equipment and following similar procedures that could be used if we had an actual emergency in our area. Thousands of radio operators across the United States will be participating in this exercise, many will be on the air for their first time. We will be operating our equipment starting at 11:00 a.m. on Saturday morning and will be operating to contact other stations in the area and around the country until 11:00 a.m. on Sunday. We are expecting 150-200 amateur radio operators and the general public to visit our site.

Members of our local Amateur Radio Emergency Service (ARES) and EYEWARN organizations will be participating and will be demonstrating emergency communications equipment and can answer questions on their role working with CRESA and other agencies in Clark County if the need should arise for emergency communication services.

Join us at SEH America, our Field Day site, at 3900 NE 112th Ave. Vancouver, WA. We ask guests to arrive between 12:00 noon and 4:00 p.m. on Saturday June 24th which is the best time for us to talk with you and show you around the Field Day site. There is ample parking in the overflow parking lot to the side of our event. You may enter the parking area from NE 112th Ave and NE 39th St through the side gate. In addition; we will have an information packet to give you that describes the value and the many uses of amateur radio and the local uses of our volunteer communication services we provide.

Look forward to meeting you and discussing our organization at Field Day!

Sincerely,

Nicole Crosby
 Nicole Crosby, N7XBY
 President

Deputy Chief Report

6-20-17

Calls since last Commissioner meeting: **29**

EMS: **18**

Fire: **1**

Other: **10**

Calls YTD: 2017- **438**

Staff Overtime Numbers:

Budget Amount: **\$48,000.00**

Used YTD: **\$26,551.59**

% Used: **55.32%**

- Brown outs since last meeting: **4**
 - 6/9, 12 hrs**
 - 6/10, 24 hrs**
 - 6/13, 24 hrs**
 - 6/15, 24 hrs**
- Working with DNR on staging Brush Truck at Station 93 for Fire Season. Planning joint wildland fire training with their crews.
- We have 2 new PT Firefighters working through the hiring process. Hope to have them up and running before the July 4th weekend.
- I will be out of town on vacation from June 23rd through July 4th.

Chief's Report

Board Meeting

6/20/17

The only item I have to report is that ESCI recently presented their findings of the service delivery model study at the Washougal Planning Conference and then again at the Camas Council Workshop of 6/19/17. In summary, the recommendations from ESCI were that the department remains "status quo" in continuing to provide ambulance transport. In reference to ECFR, ESCI provided recommendations that we consider increasing our EMS levy rate at the next renewal, as well as exploring possibilities for functional consolidation with CWFD.

It is my understanding that Camas City Administrator Pete Capell will be attending an upcoming ECFR Board meeting to answer any questions the group may have. I will be in attendance at the July 5 meeting and will also be happy to entertain questions about the study and about the recommendations.

AC Jacobs Report

6-20-2017.

June ACC/EOC training was 6-13-17.

June EST training 6-26-2017 Sta. 93 7PM.

July ACC?EOC training 7-11-2017 Sta. 91 7PM.

Revised price of the new engine is \$ 441,878 down from \$ 443,869, not counting discounts and sales tax.

Safety Report

Safety Committee meeting was held 5-30-17

Next safety committee meeting, 7-26-17 Sta. 91 7:30 PM

No reported accidents or incidents since the last board meeting.

East County Fire Rescue
FY 2017
General Operating Budget

Revenues	Approved Budg	Proposed Amendment	Notes	
308-80-00-001	Beg Bal (Previous Year Rollov	\$ 100,000.00	\$ 236,500.00	1
308-80-00-002	Transfer from Apparatus Reserve		\$ 443,869.00	2
311-10-00-001	Property Tax Collected	\$ 2,045,901.00	\$ 2,045,901.00	
311-10-00-002	Property Tax - Delinquent	\$ 10,000.00	\$ 10,000.00	
311-10-50-001	Admin Refund (CC Treasurer)	\$ 1,000.00	\$ 1,000.00	
317-20-00-000	Leasehold Excise Tax	\$ 3,300.00	\$ 3,300.00	
317-40-00-000	Timber Excise Tax	\$ 3,000.00	\$ 3,000.00	
332-15-60-000	Steigerwald Wildlife Refuge	\$ 200.00	\$ 200.00	
334-01-30-000	WSP FF1 Reimbursement	\$ 2,500.00	\$ 2,500.00	
334-04-90-000	EMS Participation Grant	\$ 1,300.00	\$ 1,300.00	
342-21-00-000	Fire Protection Services	\$ 500.00	\$ 500.00	
342-21-00-001	Wildland Firefighting-Personne	\$ 5,100.00	\$ 5,100.00	
342-21-00-002	Wildland Firefighting-Equipme	\$ 5,000.00	\$ 5,000.00	
342-21-00-003	National Motorcross Standby	\$ 2,500.00	\$ 2,500.00	
342-21-00-004	Jemtegaard State Fee	\$ 600.00	\$ 600.00	
361-10-00-001	Earnings On Investments	\$ 6,000.00	\$ 6,000.00	
362-00-00-000	DNR Timber Rents	\$ 10,000.00	\$ 10,000.00	
367-00-00-000	Contributions & Donations	\$ 150.00	\$ 150.00	
369-10-00-000	Sale of Junk & Salvage	\$ 50.00	\$ 9,850.00	1
369-10-00-000	Budget Reimb/Accts Receivabl	\$ 200.00	\$ 2,884.00	1
396-91-00-001	Other Misc. Revenue	\$ 50.00	\$ 50.00	
369-91-00-002	BVFF Refund for Vol Physical	\$ 1,000.00	\$ 1,000.00	
395-10-00-000	DNR Timber Sales	\$ 1,000.00	\$ 70,000.00	1
395-20-00-000	Insurance Claim	\$ 0.00	\$ 2,000.00	1

Total Revenues

2,199,351.00 \$ 2,863,204.00

East County Fire Rescue

FY 2017

General Operating Budget

Expenses

Administration		Approved Budg	Proposed Amendment	
522-10-10-002	Commissioner Wages	53,113	53,113	
522-10-21-003	Commissioner Payroll Benefits	4,350	4,350	
522-10-48-001	Commissioner Mileage	350	350	
522-10-48-002	Commissioner Meals	500	500	
522-10-48-003	Commissioner Lodging	1,200	1,200	
522-10-48-004	Commissioner Dues/Membersh	2,800	2,800	
522-10-48-005	Commissioner Tuition	1,000	1,000	
522-10-10-001	Admin Salaries	178,093	\$ 183,238.00	3
522-10-14-001	Admin Overtime	1,000	1,000	
522-10-21-001	Admin Unemployment/Medical	3,028	\$ 3,105.00	3
522-10-22-001	Admin Medical Insurance	30,974	\$ 42,459.00	3
522-10-23-001	Admin Deferred Comp	9,247	\$ 9,566.00	3
522-10-25-001	Admin Uniforms	300	300	
522-10-26-001	Admin Disability	2,097	\$ 2,497.00	3
522-10-26-002	Admin Retirement PERS	10,554	\$ 11,910.00	3
522-10-27-001	Admin VEBA	1,800	1,800	
522-10-28-001	Admin Retirement LEOFF	4,378	4,462	3
522-10-29-001	Admin L&I	2,697	\$ 658.00	4
522-10-24-001	Magellan EAP	1,260	1,260	
522-10-30-000	Office Supplies	1,000	1,000	
522-10-30-001	Postage	400	450	5
522-10-30-002	UPS/Federal Express	150	150	
522-10-31-000	Furniture/Appliances	8,300	8,300	
522-10-32-000	Cleaning and Sanitation	1,500	1,500	
522-10-33-000	Computer/Software/Supplies	3,000	3,000	
522-10-34-000	Incentives and Awards	1,500	1,500	
522-10-40-000	BIAS Financial Software	17,000	9,000	6
522-10-40-001	Computer/Website Mtce & Rep	6,270	6,270	
522-10-40-002	Copier Mtce	900	900	
522-10-41-000	State Audit Costs	12,000	12,000	
522-10-42-000	Legal Services	8,000	8,000	
522-10-43-000	Medical/Drug Screen/Vaccinati	8,000	8,000	
522-10-44-000	Professional Services	8,550	8,550	
522-10-44-001	Chief Services (Camas)	36,000	36,000	
522-10-46-000	Taxes and Assessments	2,500	2,500	
522-10-49-000	Tuition/Registration	500	700	7
522-20-42-000	Advertising	1,500	1,500	

East County Fire Rescue

FY 2017

General Operating Budget

522-20-42-001	Legal Notices	200	200	
522-20-45-001	Election Fees	2,000	2,000	
522-20-46-000	Bldgs/Liability/Equip Insuranc	42,000	42,000	
522-20-46-001	Filing/Recording/Permit Fees	600	600	
522-20-49-000	NFIRS/Fire Manager/Bank Cha	6,500	6,500	
Operations				
522-20-10-001	Firefighter Wages	722,763	\$ 720,965.00	8
522-20-10-002	Miscellaneous Wages	6,500	6,500	
522-20-14-001	FF Overtime	47,000	\$ 67,000.00	9
522-20-21-000	FF Unemployment/Medicare	15,475	\$ 13,275.00	8
522-20-22-001	FF Medical Insurance	144,917	\$ 139,666.00	8
522-20-19-001	Capt. Deferred Comp	15,005	\$ 15,180.00	10
522-20-23-001	Intern Tuition Assistance		\$ 18,000.00	11
522-20-25-001	FF Uniforms	3,700	4,500	12
522-20-26-002	FF Retirement PERS	14,482	\$ 15,330.00	13
522-20-26-001	FF Disability	9,886	\$ 8,921.00	8
522-20-27-001	FF VEBA	8,100	8,100	
522-20-28-001	FF Retirement LEOFF	33,536	\$ 34,409.00	13
522-20-29-001	FF L&I	44,575	\$ 40,122.00	8
522-20-11-001	Volunteer Stipends	30,000	30,000	
522-20-21-002	Medicare/SS Vol	2,295	2,295	
522-20-30-000	Maps/Books/Periodicals	200	450	14
522-20-31-000	Food and Water	1,200	1,200	
522-20-32-000	Expendable Equipment	1,500	1,500	
522-20-32-001	Other Operating Supplies	1,500	1,500	
522-20-32-002	Equipment	15,500	18,300	15
522-20-32-003	Tech Rescue Equipment	3,000	3,000	
522-20-32-004	Hoses and Nozzles	2,000	2,000	
522-20-33-000	Volunteer Uniforms	500	500	
522-20-33-001	T-Shirts/Sweatshirts	1,500	1,500	
522-20-34-000	Bldg Supplies/ Faciliy Misc	2,600	2,600	
522-20-35-000	Address Signs	150	150	
522-20-36-000	Diesel/ Gas	30,000	30,000	
522-20-37-000	Exercise Equipment	1,000	1,000	
522-20-38-000	Turn-Outs	6,000	8,000	16
522-20-38-001	PPE Accessories	4,000	4,000	
522-20-40-000	Radio Dispatch	60,200	60,200	
522-20-41-000	Pagers	636	636	
522-20-41-001	Satellite Phone	375	375	
522-20-41-002	Verizon MDC Cards	960	960	

East County Fire Rescue

FY 2017

General Operating Budget

522-20-43-000	Hydrant/Fireline	500	545	17
522-20-44-001	Dues/Memberships	3,200	3,200	
522-20-45-000	Volunteer Pensions	1,500	1,500	
522-20-11-002	Wildland Salaries & Benefits	2,500	2,500	
522-20-14-002	Wildland Overtime & Benefits	2,600	2,600	
Public Education				
522-30-30-000	Educational Supplies	500	500	
522-30-40-000	Printing Newsletter	600	600	
522-30-41-000	Postage for Newsletter	1,300	1,300	
522-30-42-000	Advertising	300	300	
Training				
522-40-30-000	Books/Periodicals (Training)	2,000	2,000	
522-40-31-000	Office Supplies (Training)	100	100	
522-40-32-000	Food and Water (Training)	100	100	
522-40-33-000	Training Supplies	500	500	
522-40-40-000	Local/Long Distance Travel (T	500	500	
522-40-41-000	Meals (Training)	3,500	3,500	
522-40-42-000	Lodging (Training)	3,000	3,000	
522-40-43-000	Tuition/Registration (Training)	20,000	20,000	
Equipment Repair & Maint.				
522-60-40-000	Fire Extinguisher Maintenance	1,100	1,100	
522-60-40-001	Exercise Equipment Maintenanc	1,000	1,000	
522-60-41-000	Hose & Nozzle Test/Mtce	400	400	
522-60-41-001	EMS Equipment Mtce	500	500	
522-60-41-002	Ladder Testing/Repair	1,500	1,500	
522-60-41-003	Books/Periodicals (Training)	300	300	
522-60-41-004	SCBA Mtce	6,200	6,200	
522-60-42-000	Minitors/Radios Repair	4,000	4,000	
522-60-43-000	Small Engine Repair	4,000	5,000	12
522-60-47-001	Emergency Generators Repair/M	500	500	
Disaster Services				
525-60-30-000	Disaster Preparedness	150	150	
Apparatus Repair & Maint.				
522-60-48-000	Vehicle Repair & Maint	2,700	2,700	
522-60-48-001	T95	2,250	2,250	
522-60-48-002	E94	3,600	3,600	
522-60-48-010	T93	2,250	2,250	
522-60-48-011	S96	3,600	3,600	
522-60-48-012	U93	675	675	
522-60-48-013	S94	3,600	3,600	

East County Fire Rescue
FY 2017
General Operating Budget

522-60-48-014	E91	3,600	3,600	
522-60-48-016	U91	675	675	
522-60-48-018	U92	675	675	
522-60-48-019	RH93		675	18
522-60-48-905	A93	675	675	
522-60-48-909	E92	2,250	2,250	
522-60-48-911	E93	3,600	3,600	
522-60-48-912	R93	675	0	18
522-60-48-914	T94	2,250	2,250	
522-60-48-915	U94	675	675	
522-60-48-916	E95	3,600	3,600	
522-60-48-917	S91	3,600	3,600	
522-60-48-918	S93	1,800	1,800	
522-60-48-919	T91	2,250	2,250	
Debt Service				
597-22-55-001	Transfer for Debt Service Paym	243,620	243,620	
Capital Expenses				
594-22-60-000	Capital Purchases	4,600	4,600	
594-22-61-000	Computer Equipment	5,500	5,500	
594-22-64-000	New Engine 91		443,869	19
594-22-62-000	Offsets Over Est. Prop. Tax	50,000	50,000	
594-22-63-000	Offsets Est. Mob Equip. Rev.	5,000	5,000	
Facilities				
522-50-30-000	Grounds & Park	4,000	4,000	
522-50-40-000	Building Repair & Maint.	30,700	30,700	
Station 91				
522-50-41-091	Monitoring (St 91)	540	540	
522-50-42-091	Comcast Tel/Internet (St 91)	4,000	4,000	
522-50-43-091	Electric Service (St 91)	7,000	7,000	
522-50-44-091	Garbage (St 91)	1,400	1,400	
522-50-45-091	Gas (St 91)	3,500	4,500	20
522-50-46-091	Water & Sewer (St 91)	1,000	1,200	17
Station 92				
522-50-43-092	Electric Service (St 92)	1,000	1,000	
Station 93				
522-50-41-093	Monitoring (St 93)	400	400	
522-50-42-093	Comcast Tel/Internet (St 93)	1,700	1,700	
522-50-43-093	Electric Service (St 93)	5,000	6,000	20
522-50-44-093	Garbage (St 93)	150	150	
Station 94				

East County Fire Rescue

FY 2017

General Operating Budget

522-50-41-094	Monitoring (St 94)	635	635	
522-50-42-094	Comcast Tel/Internet (St 94)	2,500	2,500	
522-50-43-094	Electric & Heating (St 94)	5,500	6,100	20
522-50-44-094	Garbage (St 94)	650	650	
Station 95				
522-50-41-095	Monitoring (St 95)	540	540	
522-50-42-095	Comcast Telephone (St 95)	900	900	
522-50-43-095	Electrical & Heating (St 95)	1,500	1,500	
522-50-45-095	Gas (St 95)	1,000	1,000	
522-50-46-095	Water & Sewer (St 95)	1,500	1,500	
6291-2 Cap Res	Transfer to Capital Imp		45,000	21
6291-1 App Res	Transfer to Apparatus Reserve		45,000	21
	Transfer to Equipment Reserve		85,983	22

Total Expenses	2,199,351.00	2,863,204.00
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Amended Revenue \$	2,863,204.00
Difference \$	0.00

2017 Budget Amendment Notes

- 1 Updated to current actual amounts
- 2 Proposed Transfer to pay for new engine
- 3 Increase for FT Accounting Assistant
- 4 Decrease due to change in reporting to L&I for Dep. Chief position
- 5 Increase due to anticipated use. More outgoing mail because we pay our own invoices.
- 6 Actual Cost. Initial amount was the antipated cost to the County.
- 7 Current expenditure. Admin attendance at BIAS conference.
- 8 Decrease due to changes in staff/rates.
- 9 9,000 due to wage increases over the past 3 years. 10,000 proposed to supplement Sta. 94 staffing
- 10 Increase based on potential increase in overtime.
- 11 Tuition assistance for approved enhancement to Intern program
- 12 Increase due to anticipated use. Current expenditures are more than previously anticipated.
- 13 Increase due to Dept. of Retirement contribution rates effective 7/1/2017.
- 14 Increase due to amount currently expended.
- 15 2800 increase to install AVL on E91 and E94
- 16 Increase 2000 for replacement of turnouts lost in vehicle fire. Amount recovered from insurance.
- 17 Increased rates
- 18 Removed surplussed apparatus, replace with new rehab unit.
- 19 New engine purchase.
- 20 Increased use due to extra cold winter.
- 21 Proposed Transfer to existing Reserve Funds
- 22 Proposed Transfer to New Reserve Fund for Equipment needs, including anticipated need for SCBA

HANDOUT MATERIALS



Camas-Washougal Fire Department
East County Fire & Rescue
Clark County, Washington

Presentations to the Camas & Washougal City Councils **ASSESSMENT OF THE EMS DELIVERY SYSTEM**

Washougal: June 17, 2017

Camas: June 19, 2017



Emergency Services Consulting International
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TABLE OF CONTENTS (Draft—Not for Distribution)

Acknowledgements	
Executive Summary	
Introduction	
EMS System Overview of Clark County	
Service Areas	
The EMS System	
Emergency Operations in East Clark County	
Staffing & Personnel Management	
CWFD Staff Allocations	
ECFR Staff Allocations	
Staffing Discussion	
Other EMS System Components	
EMS Quality Management	
EMS Training & Continuing Medical Education	
Injury/Illness Prevention & Public Education	
Records Management & Data Collection	
Financial Analysis	
Camas-Washougal Fire Department Financial Summary	
East County Fire & Rescue Financial Summary	
Fiscal Analysis Observations	
Baseline Financial Forecast	
Financial Management Options	
Capital Assets & Improvement Programs	
East County Fire & Rescue Stations	
Vehicles & Capital Equipment Discussion	
Service Delivery & Performance	
Service Demand Study	
Response Reliability Study	
Response Performance Study	
Mutual Aid Activity	
Patient Transport Analysis	
Comparative Review of Fire-Based Transport	
Comparison of Fire Department Characteristics	
Financial Comparisons	

Ambulance Service Outsourcing Considerations

 Current Vancouver/Clark County Ambulance Contractor

 Competitive Bid Option for Ambulance Service

Emergency Medical Transport Options

 Option A: Maintain Status Quo

 Option B: In-House Medic Services with Contracted Transport

 Option C: Contracted Medic & Transport Services

 Option D: Combined In-House/Contracted ALS Service & Transport

Recommended EMS System Enhancements

 Service Delivery Recommendations

 EMS System Funding Framework

 General Recommendations

 Future Considerations

Conclusion

Appendix A: Table of figures

Appendix B: Detailed Comparative Analysis Results

Appendix C: Functional Consolidation Strategies

Appendix D: References

EMERGENCY MEDICAL TRANSPORT OPTIONS (Draft—Not for Distribution)

The following is a summary of some of the features of the various transport options.

Option A: Status Quo

Option C: Contracted Medic & Transport Services

Option B: In-House Medic w/Contracted Transport

Option D: Combined In-House/Contracted Transport

DESCRIPTION	EMERGENCY MEDICAL TRANSPORT OPTIONS			
	Option A	Option B	Option C	Option D
Deployment & Staffing				
CWFD operations personnel	No change	FF layoffs	FF layoffs	FF layoffs
CWFD medic units (minimum)	4	0	0	0
CWFD engines	3	3	3	3
ECFR engines	2	2	2	2
CWFD minimum daily staffing ¹	11	9 or 10	9 or 10	9 or 10
CWFD minimum daily paramedics	4	0	3	3
ECFR minimum daily staffing	2 ²	3 ³	3 ³	3 ³
Service Features				
Transport-unit response times	No change	Longer	Longer	Longer
Camas/Washougal transport-unit performance criteria	Urban	Likely suburban (possibly urban)	Likely suburban (possibly urban)	Likely suburban (possibly urban)
ECFR transport-unit performance criteria	Urban & suburban	Rural & some suburban	Rural & some suburban	Rural & some suburban
Camas/Washougal access to ALS	No change	No change	Longer	No change
ECFR community access to ALS	No change	Longer	Much longer	Longer
Overall emergency services capabilities	No change	Service decline	Significant decline	Service decline
Financial Impacts				
CWFD operations	No change	Lose transport & ECFR funds	Lose transport & ECFR funds	Lose transport & ECFR funds
ECFR	No change	Retain EMS levy	Retain EMS levy	Retain EMS levy
Net operating cost to CWFD	None	\$850,000–\$1.35 mil. loss	\$640,000–\$1.27 mil. loss	\$850,000–\$1.35 mil. loss
Net operating cost to ECFR	None	\$450,000 gain	\$450,000 gain	\$450,000 gain
Capital replacement	No change	Lower	Lower	Lower
Firefighter salaries, benefits, etc. ⁴	No change	\$500,000–\$1.0 million gain	\$600,000–\$1.2 million gain	\$500,000–\$1.0 million gain

¹Minimums include firefighters and one Battalion Chief ²Four firefighters daily when using part-time and volunteer personnel

³Represents an additional full-time firefighter using retained EMS levy funds ⁴Estimated; assumes layoffs, if transport is contracted

Details of the Transport Options

The following section is a detailed review of each of the four alternative service-delivery options described in the RFP. Since any changes to the system could impact service to ECFR, it has been included in the descriptions.

Option A: Maintain Status Quo

This option assumes that CWFD continues with its current operational, deployment, and financial model, but may include some modifications. This maintains the operation of two ALS medic units operating 24 hours daily from Stations 41 and 43. A third medic unit continues to be cross-staffed with an engine at Station 42, operating 24 hours daily. The Engine 41 crew cross-staffs a fourth medic unit deployed from Station 41 if it is the next closest unit. ECFR continues to provide medical first-response at the BLS level.

Advantages/Disadvantages of Option A

The following entails a description of the potential advantages and disadvantages of Option A:

Advantages

- Communities on the east side of Clark County maintain uninterrupted emergency services, medical first-response, emergency medical transport, and early prehospital patient care at the ALS level.
- City maintains direct operational and administrative control of EMS delivery system.
- Citizens of East County Fire & Rescue continue to receive ALS emergency medical transport in a timely manner.
- City continues current minimum staffing, maintaining CWFD's capability to mitigate some (but not all) of the larger incidents, such as residential fires, major motor vehicle accidents, and multi-casualty incidents.
- No firefighter layoffs.

Disadvantages

- At minimum staffing, two-person engine crews at Stations 41 and 43 are not ideal. A two-person engine limits the crew's ability to conduct fire suppression, rescues, and other typical engine company operations. In addition, this potentially endangers both the firefighters and public.
- As described above, the same is true at Station 42, with a two-person cross-staffed engine/medic unit. This may be more critical due its location from other CWFD resources and mutual aid.
- The current staffing and deployment model can only maintain the status quo for a limited time. EMS call-volume will increase due to an aging population and population growth, and eventually require additional resources.

Financial Impact

- Option A represents the status quo, and has no financial impact over the baseline forecast presented earlier in this report (only model in which City collects transport revenue).

Option B: In-House Medic Services with Contracted Transport

The following represents the basic configuration of Option B as described in the RFP:

- CWFD continues to provide ALS using paramedics in a medical first-response capacity.
- ECFR provides medical first-response at the basic life support level using EMT-Basics.
- All emergency and non-emergency transport would be provided by an external ALS-level ambulance service (e.g., private ambulance provider) through a contractual arrangement with the cities of Camas, Washougal, and the ECFR fire district.

Operations & Deployment Details

- Emergency and non-emergency ambulance service would be provided by an external provider operating at the ALS level.
- All CWFD first-due engine companies would be equipped with a full complement of advanced life support equipment.
- The closest engine would be dispatched in a medical first-response capacity to provide BLS and ALS until arrival of the ambulance transport provider.
- CWFD would no longer provide emergency medical transport to ECFR (although they could provide ALS medical first-response on high-acuity patients until arrival of the ALS ambulance).
- ECFR would continue to provide BLS medical first-response until arrival of the ambulance transport provider.

Staffing Details

- This option assumes a minimum staffing level of three firefighters per station and engine company. However, the city would have the option of reducing staffing levels further.
- A minimum of one paramedic would be assigned to each engine company.
- Daily minimum staffing in operations of nine firefighters and one Battalion Chief (total of 10 minimum daily staffing).
- Increased staffing coverage by 3–4 firefighters at ECFR (see “Option B Advantages”).

Financial Impact

- Reduction in CWFD expenses associated with the potential elimination of four firefighters and their associated salaries, benefits, and other operating costs. This reduction in expenditures assumes CWFD deploys a minimum staffing of nine firefighters and a Battalion Chief.
- A revenue reduction for CWFD equivalent to the current and projected revenue from ambulance billing, including the projected increase in revenue from the Washington State implementation of the Medicaid supplemental reimbursement program.
- A revenue loss for CWFD equivalent to the ECFR EMS levy funds currently paid to Camas for EMS and transport services.
- An operating revenue increase for ECFR due to retention of its EMS levy funds.

A summary of the estimated financial impacts of Option B to CWFD is provided in the following figure (assumes a minimum staffing of 10 per day; nine firefighters and one Battalion Chief):

Figure 1: Option B Reductions—Three-Person Staffing at Station 42 (2018–2021)

Reductions	2018	2019	2020	2021
Revenue Reduction	(\$1,849,000)	(\$1,882,000)	(\$2,042,000)	(\$2,079,000)
Expense Reduction	\$498,000	\$528,000	\$560,000	\$594,000
Net Financial Gain/(Loss)	(\$1,351,000)	(\$1,354,000)	(\$1,482,000)	(\$1,485,000)

If CWFD elected to keep the current two-person minimum staffing at Station 42, instead of three, an additional four firefighter positions could be eliminated, and the estimated financial impact to CWFD would be as shown in the following figure (assumes a minimum staffing of nine per day; eight firefighters and one Battalion Chief):

Figure 2: Option B Reductions—Two-Person Staffing at Station 42 (2018–2021)

Reductions	2018	2019	2020	2021
Revenue Reduction	(\$1,849,000)	(\$1,882,000)	(\$2,042,000)	(\$2,079,000)
Expense Reduction	\$996,000	\$1,056,000	\$1,120,000	\$1,188,000
Net Financial Gain/(Loss)	(\$853,000)	(\$826,000)	(\$922,000)	(\$891,000)

Advantages/Disadvantages of Option B

The following entails a description of the potential advantages and disadvantages of Option B:

Advantages

- Reduction in annual maintenance and operation costs of providing emergency medical transport.
- Elimination of capital equipment replacement costs (e.g., medic units, stretchers, etc.).
- Reduction in firefighter salaries and benefit costs if firefighter positions are eliminated through layoffs.
- Reduced staff time devoted to EMS and transport-related administrative and logistical functions.
- Additional space available for other apparatus in fire station bays.
- Decrease in CWFD EMS service-demand due to discontinuing medic-unit responses to ECFR.
- ECFR could increase its staffing by 4–5 career firefighters (or one additional minimum staffing position) through the retention of their EMS levy funds currently paid to the City of Camas.

Disadvantages

- A net loss of ambulance transport revenue exceeding potential cost savings (from possible firefighter lay-offs) by up to approximately \$1.4 million annually.
- Operational management and control of ambulance transport would be minimized (e.g., no ability for on-duty BC to move ambulances or add transport resources during times of increased service-demand).
- Ambulance response times to Camas, Washougal, and ECFR may increase substantially if a commercial provider is utilized (assuming they are assigned as suburban and rural areas).
 - CWFD currently operates two medic units with 24-hour dedicated staffing, and another two medic units that are cross-staffed with engines. In contrast, a commercial ambulance provider would have to weigh the operating costs versus revenues for each additional ambulance deployed.
 - If the contracted ambulance-service provider is only required to meet the suburban and rural response-time standard in accordance with the existing ILA, this could result in longer response times.
- The potential of longer ambulance response times would result in extended on-scene times of CWFD and ECFR first-response apparatus while waiting for patient transport. This would also contribute to the inability of these apparatus to respond to other incidents.
- The opportunity for CWFD paramedics to perform complex advanced life support skills would decline, since patient care would be transferred to the contracted ambulance paramedics upon their arrival at the scene. This could impact long-term skills proficiency among the firefighter/paramedics.
 - Continuing medical education, clinical skills practice, and scenario-based training may need to be increased beyond the minimums, so as to ensure competency among the paramedics.
- Potential firefighter layoffs.
 - In the event of firefighter layoffs and reduced minimum daily staffing, diminished capability to mitigate the more frequently occurring daily incidents, as well as other more significant events.
- In times of excessive EMS system demand or major events occurring in Vancouver or other areas on the west side of Clark County, ambulance resources may be drawn from the east side—resulting in delays in acquiring ambulance service to Camas, Washougal, and ECFR.
- Potentially more incidents in which first-response is delayed due to multiple responses from the same station.
- Would require additional staff time to monitor contract compliance of the ambulance service provider, and address any incidents, complaints, and interactions between the contractor and CWFD.

Option C: Contracted Medic & Transport Services

The following represents the basic configuration of Option C as described in the RFP:

- CWFD eliminates the provision of patient-care at the advanced life support level.
- CWFD provides basic life support in a medical first-response capacity.
- ECFR continues to provide medical first-response at the basic life support level.
- All emergency and non-emergency transport would be provided by an external ALS-level ambulance service through a contractual arrangement with the cities of Camas, Washougal, and the ECFR fire district.
- Advanced life support would be provided solely by the medical transport provider.

Operations & Deployment Details

This option assumes a similar configuration as Options B, but CWFD would no longer provide advanced life support services utilizing paramedics.

- Emergency and non-emergency ambulance service would be provided by an external provider operating at the ALS level.
- The closest engine would be dispatched in a medical first-response capacity to provide basic life support until arrival of the ambulance transport provider.
- CWFD would discontinue response to ECFR.
- ECFR would continue to provide BLS medical first-response until arrival of the ambulance transport provider.

Staffing Details

- This option assumes a minimum staffing level of three firefighters per station and engine company. However, the city would have the option of reducing staffing levels further.
- All firefighters trained and certified to at least the EMT-Basic level. Daily minimum staffing in operations of nine firefighters and one Battalion Chief (total of 10 minimum daily staffing).

Financial Impact

- An expense reduction for CWFD associated with the elimination of four Firefighter/Paramedic positions, and the reclassification of 14 Firefighter/Paramedic positions to Firefighter, with a reduction equivalent to the related salaries, benefits, and associated operating costs. This expense reduction assumes CWFD deploys a minimum staffing of nine plus a Battalion Chief.
- A revenue reduction for CWFD equivalent to the current and projected revenue from ambulance billing, including the projected increase in revenue from the Washington State implementation of the Medicaid supplemental reimbursement program.
- A revenue loss for CWFD equivalent to the ECFR EMS levy funds currently paid to Camas for EMS and transport services.
- An operating revenue increase for ECFR, due retaining its EMS levy.

A summary of the estimated financial impacts of Option C to CWFD is provided in the following figure (assumes a minimum staffing of 10 per day; nine firefighters and one Battalion Chief):

Figure 3: Option C Reductions—Three-Person Staffing at Station 42 (2018–2021)

Reductions	2018	2019	2020	2021
Revenue Reduction	(\$1,849,000)	(\$1,882,000)	(\$2,042,000)	(\$2,079,000)
Expense Reduction	\$583,000	\$618,000	\$655,000	\$694,000
Net Financial Gain/(Loss)	(\$1,266,000)	(\$1,264,000)	(\$1,387,000)	(\$1,385,000)

If CWFD elected to keep the current two-person minimum staffing at Station 42, instead of three, an additional five firefighter positions could be eliminated, and the estimated financial impact to CWFD would be as shown in the following figure (assumes a minimum staffing of nine per day; eight firefighters and one Battalion Chief):

Figure 4: Option C Reductions—Two-Person Staffing at Station 42 (2018–2021)

Reductions	2018	2019	2020	2021
Revenue Reduction	(\$1,849,000)	(\$1,882,000)	(\$2,042,000)	(\$2,079,000)
Expense Reduction	\$1,206,000	\$1,278,000	\$1,355,000	\$1,436,000
Net Financial Gain/(Loss)	(\$643,000)	(\$604,000)	(\$687,000)	(\$643,000)

ECFR’s retention of its EMS levy would provide an additional \$450,000 in 2018, increasing to \$600,000 in 2021. This would enable the District to pay for an additional 4–5 new firefighter positions. In turn, this would increase minimum daily staffing by one full-time firefighter.

Advantages/Disadvantages of Option C

The following entails a description of the various advantages and disadvantages of Option C as identified by ESCI.

Advantages

- Elimination of the cost of ALS supplies and durable equipment.
- Reduction in costs to provide CME and skills maintenance at the ALS level, including overtime required to attend classes mandated by the Clark County Medical Program Director.
- Elimination of capital equipment replacement costs (e.g., medic units, stretchers, etc.).
- Reduction in annual maintenance and operation costs of providing emergency medical transport.
- Reduction in annual firefighter overtime costs.

- Reduction in firefighter salaries and benefit costs if firefighter positions are eliminated through layoffs.
- Reduction in salary costs resulting from the elimination of paramedic pay differentials.
- Reduced staff time devoted to EMS and transport-related administrative and logistical functions (even more than with the other options, as CWFD would no longer provide ALS).
- Additional space available for other apparatus in fire station bays.
- Decrease in CWFD EMS service-demand due to discontinuing medic-unit responses to ECFR.
- ECFR could increase its staffing by 4–5 career firefighters (or one additional minimum staffing position) through the retention of their EMS levy funds currently paid to the City of Camas.

Disadvantages

- A net loss of ambulance transport revenue exceeding potential cost savings (from possible firefighter lay-offs) by approximately \$1.4 million annually.
- Operational management and control of ambulance transport would be minimized (e.g., no ability for on-duty BC to move ambulances or add transport resources during times of increased service-demand).
- Ambulance response times to Camas, Washougal, and ECFR may increase substantially if a commercial provider is utilized (assuming they are assigned as suburban and rural areas).
 - CWFD currently operates two medic units with 24-hour dedicated staffing, and another two medic units that are cross-staffed with engines. In contrast, a commercial ambulance provider would have to weigh the operating costs versus revenues for each additional ambulance deployed.
 - If the contracted ambulance-service provider is required to meet the suburban and rural response-time standard in accordance with the existing ILA, this could result in longer response times.
- The potential of longer ambulance response times would result in extended on-scene times of CWFD and ECFR first-response apparatus while waiting for patient transport. This would also contribute to the inability of these apparatus to respond to other incidents.
- Potential firefighter layoffs.
 - In the event of firefighter layoffs and reduced minimum daily staffing, diminished capability to mitigate the more frequently occurring daily incidents, as well as other more significant events.
- In times of excessive EMS system demand or major events occurring in Vancouver or other areas on the west side of Clark County, ambulance resources may be drawn from the east side—resulting in delays in acquiring ambulance service to Camas, Washougal, and ECFR.
- Would require additional staff time to monitor contract compliance of the ambulance service provider, and address any incidents, complaints, and interactions between the contractor and CWFD.
- Potentially more incidents in which first-response is delayed due to multiple responses from the same station.

- Would require additional staff time to monitor contract compliance of the ambulance service provider, and address any incidents, complaints, and interactions between the contractor and CWFD.
- Patients would *not* receive immediate first-response advanced life support, since CWFD apparatus would only be equipped to provide basic life support. ALS would not be initiated until the arrival of the ambulance service provider.
 - Potential increase in mortality and morbidity among high-acuity patients (strokes, STEMI, major trauma, critical respiratory/airway, etc.) requiring immediate ALS intervention.

Option C Discussion

Decreasing CWFD's service-level from ALS to BLS would produce a variety of challenges. In Washington State, paramedics are certified by the Department of Health (DOH). Paramedics (as well as EMTs) are obligated to practice in accordance with local protocols at the level of their certification. Employers do not own or control the "licenses" of its EMS providers. That authority remains only with the Washington State DOH in association with the Medical Program Director. A paramedic does have the option of re-certification at a lower level, should they choose to do so.

In the event that CWFD were to provide BLS-only, it would be necessary for the department to remove all ALS equipment and supplies from its apparatus. Otherwise, firefighters who remain as certified paramedics would be obligated to practice at the ALS level.

The current agreement between the City of Camas and the bargaining unit includes salary differentials between paramedics and non-paramedics. Should CWFD discontinue ALS, undoubtedly this would bring about issues concerning paramedic pay. It is beyond the scope of this report to address this in detail, but changes in working conditions may need to be bargained with the union. It would be appropriate to seek legal counsel to determine a proper course.

Option D: Combined In-House/Contracted ALS Service & Transport

The following entails the basic description of Option D as described in the RFP:

- CWFD continues to provide ALS using paramedics in a medical first-response capacity.
- In cases of high-acuity patients (Priority 1 and Priority 2 cases), CWFD paramedics would retain management of patient-care and accompany the patient during transport to the hospital. In cases of low-acuity patients, the CWFD paramedics would relinquish patient-care to the transport paramedics.
- ECFR provides medical first-response at the basic life support level using EMT-Basics.
- All emergency and non-emergency transport would be provided by an external ALS-level ambulance service (e.g., private ambulance provider) through a contractual arrangement with the cities of Camas, Washougal, and the ECFR fire district.

Operations & Deployment Details

This option assumes a similar configuration as Option B, but with one exception.

- All CWFD first-due engine companies would be equipped with a full complement of advanced life support equipment.
- The closest engine would be dispatched in a medical first-response capacity to provide BLS and ALS until arrival of the ambulance transport provider.
- In cases of Priority 1 and 2 patients (high-acuity), a CWFD paramedic would retain the responsibility for patient care for high-acuity patients, and accompany patients through transport to the hospital.
- CWFD would discontinue response to ECFR.
- ECFR would continue to provide BLS medical first-response until arrival of the ambulance transport provider.

Staffing Details

- This option assumes a minimum staffing level of three firefighters per station and engine company. However, the city would have the option of reducing staffing levels further.
- A minimum of one paramedic would be assigned to each engine company.
- Daily minimum staffing in operations of nine firefighters and one Battalion Chief (total of 10 minimum daily staffing).

Financial Impact

- An expense reduction for CWFD associated with the elimination of four firefighters with a reduction equivalent to the related salaries, benefits, and associated operating costs. This expense reduction assumes CWFD deploys a minimum staffing of nine and a Battalion Chief.
- A revenue reduction for CWFD equivalent to the current and projected revenue from ambulance billing, including the projected increase in revenue from the Washington State implementation of the Medicaid supplemental reimbursement program.

- A revenue reduction for CWFD equivalent to the ECFR EMS levy currently paid by ECFR for EMS and transport services.
- An operating revenue increase for ECFR due retaining its EMS levy funds.

Figure 5: Option D Reductions—Three-Person Staffing at Station 42 (2018–2021)

Reductions	2018	2019	2020	2021
Revenue Reduction	(\$1,849,000)	(\$1,882,000)	(\$2,042,000)	(\$2,079,000)
Expense Reduction	\$498,000	\$528,000	\$560,000	\$594,000
Net Financial Gain/(Loss)	(\$1,351,000)	(\$1,354,000)	(\$1,482,000)	(\$1,485,000)

If CWFD elected to keep the current two-person minimum staffing at Station 42, instead of three, an additional five firefighter positions could be eliminated, and the estimated financial impact to CWFD would be as shown in the following figure (assumes a minimum staffing of nine per day; eight firefighters and one Battalion Chief):

Figure 6: Option D Reductions—Two-Person Staffing at Station 42 (2018–2021)

Reductions	2018	2019	2020	2021
Revenue Reduction	(\$1,849,000)	(\$1,882,000)	(\$2,042,000)	(\$2,079,000)
Expense Reduction	\$996,000	\$1,056,000	\$1,120,000	\$1,188,000
Net Financial Gain/(Loss)	(\$853,000)	(\$826,000)	(\$922,000)	(\$891,000)

ECFR’s retention of its EMS levy would provide an additional \$450,000 in 2018, increasing to \$600,000 in 2021. This would enable the District to pay for an additional 4–5 new firefighter positions. In turn, this would increase minimum daily staffing by one full-time firefighter.

Advantages/Disadvantages of Option D

The following entails a description of the various advantages and disadvantages of Option D as identified by ESCI.

Advantages

- Reduction in annual maintenance and operation costs of providing emergency medical transport.
- Some reduction in some capital equipment replacement costs (e.g., medic units, stretchers, etc.).
- Reduction in firefighter salaries and benefit costs if firefighter positions are eliminated through layoffs.
- Reduced staff time devoted to EMS and transport-related administrative and logistical functions.

- Additional space available for other apparatus in fire station bays.
- Decrease in CWFD EMS service-demand due to discontinuing medic-unit responses to ECFR.
- ECFR could increase its staffing by 4–5 career firefighters (or one additional minimum staffing position) through the retention of their EMS levy funds currently paid to the City of Camas.

Disadvantages

- A net loss of ambulance transport revenue exceeding potential cost savings (from possible firefighter lay-offs) by up to approximately \$1.4 million annually.
- Operational management and control of ambulance transport would be minimized (e.g., no ability for on-duty BC to move ambulances or add transport resources during times of increased service-demand).
- Ambulance response times to Camas, Washougal, and ECFR may increase substantially if a commercial provider is utilized (assuming they are assigned as suburban and rural areas).
 - CWFD currently operates two medic units with 24-hour dedicated staffing, and another two medic units that are cross-staffed with engines. In contrast, a commercial ambulance provider would have to weigh the operating costs versus revenues for each additional ambulance deployed.
 - If the contracted ambulance-service provider is required to meet the suburban and rural response-time standard in accordance with the existing ILA, this could result in longer response times.
- The potential of longer ambulance response times would result in extended on-scene times of CWFD and ECFR first-response apparatus while waiting for patient transport. This would also contribute to the inability of these apparatus to respond to other incidents.
- The opportunity for CWFD paramedics to perform complex advanced life support skills would decline, since patient care would be transferred to the contracted ambulance paramedics upon their arrival at the scene. This could impact long-term skills proficiency among the firefighter/paramedics.
 - Continuing medical education, clinical skills practice, and scenario-based training may need to be increased beyond the minimums, so as to ensure competency among the paramedics.
- Potential firefighter layoffs.
 - In the event of firefighter layoffs and reduced minimum daily staffing, diminished capability to mitigate the more frequently occurring daily incidents, as well as other more significant events.
- In times of excessive EMS system demand or major events occurring in Vancouver or other areas on the west side of Clark County, ambulance resources may be drawn from the east side—resulting in delays in acquiring ambulance service to Camas, Washougal, and ECFR.
- Potentially more incidents in which first-response is delayed due to multiple responses from the same station.
- Would require additional staff time to monitor contract compliance of the ambulance service provider, and address any incidents, complaints, and interactions between the contractor and CWFD.

- Would likely meet resistance from the external ambulance service provider, who maintains responsibility and liability for patients being transported in their vehicles.
- Challenges in having CWFD paramedics (and EMTs) working in another agency's ambulance. Would require advanced "training" sessions to familiarize all firefighters with different equipment and supplies, as well as where they are located in the ambulance.
- The availability of first-response ALS in east Clark County would be diminished more often.
 - Unnecessarily takes the CWFD paramedic out-of-service in cases of high-acuity patients. If an engine company is staffed with a single paramedic, it cannot provide ALS service until the paramedic returns.
 - Demand would increase on the other engine companies.
 - In critical cases, a CWFD firefighter (sometimes two), would likely need to accompany the patient during transport. However, this would not necessarily always require a paramedic.
- No clinical advantage to patients, as paramedics practicing in Clark County have the same training and continuing medical education requirements, and operate in accordance with the same prehospital care protocols.

PROJECT TEAM BACKGROUNDS & QUALIFICATIONS

John A. Stouffer

Project Manager/Associate Consultant



Summary of Qualifications

Mr. Stouffer began his career in public safety in 1976 as a firefighter/EMT with Yakima County (WA) Fire District #10, where he established the first EMS program in the department. In 1980, he attended the Paramedic Program at Central Washington University and obtained a position with Yakima (WA) Medic One becoming a field paramedic and the organization's first Training Officer. In 1988, he was offered the position of the Director of the Yakima County (WA) Department of Emergency Medical Services. After holding that position for nine years, he took a position with Gresham (OR) Fire & Emergency Services as the EMS Coordinator, occasionally serving as the acting Chief of the Training Division, until his retirement in 2009. Since 1992, in addition to his other employment, Mr. Stouffer has been providing a wide variety of public safety consulting services to clients throughout the U.S. and Canada.

Professional Experience

- Project Manager/Associate Consultant, Emergency Services Consulting International
- Technical Advisor/Program Developer, Vision 20/20 & Institution of Fire Engineers
- EMS Research Investigator/Coordinator, Oregon Health & Science University
- EMS Coordinator (Captain), Gresham Fire & Emergency Services
- Senior Consultant, Pacific Northwest Associates, LLC
- Director, Yakima County Department of Emergency Medical Services
- Training Officer/Paramedic, Yakima Medic One
- Firefighter/EMT-Paramedic/Medical Services Officer | Yakima County Fire District #10
- More than 40 years diverse experience in fire and emergency medical services

Educational Background & Certifications

- Central Washington University
- Yakima Valley Community College
- Western Oregon University
- National Fire Academy Incident Command for EMS
- Seattle/King County Resuscitation Academy Fellowship
- Multiple instructor certifications (NFPA I & II, ACLS, PHTLS, WSFST Instructor II, EZ-IO Instructor)
- Numerous advanced-level EMS certifications
- More than 250 hours fire service education, Washington State Fire Service Training

Associated Professional Accomplishments

- Project Manager and consultant on a number of fire and EMS projects around the U.S. and Canada
- Co-authored and published a number of international prehospital studies (available on request)
- Authored two guides on Community Risk Reduction for Vision 20/20 (available on request)
- Project Co-Director, King LT Airway Implementation Project for Multnomah County (OR)
- Author, Phases I & II of the Yakima County EMS Master Plan
- Earned fourteen professional awards during his career (available on request)

Russell A. McCallion

Associate Consultant



Summary of Qualifications

Mr. McCallion started his public safety career working as an EMT and paramedic for 9-1-1 private ambulance providers. The S.F. Department of Public Health Paramedic Division hired Mr. McCallion in 1983. He worked as a field paramedic, field training officer, field supervisor, and finally, director of training. He was a key figure in the implementation of a merger of the Paramedic Division into the San Francisco Fire Department in 1997. After the merger, he served as the SFFD EMS Operations Chief, supervising 300 paramedics working in the field and in the 9-1-1 dispatch center. Mr. McCallion is passionate about EMS education and training and was the founding director of the San Francisco Paramedic Association, a large, 501(c)3 non-profit educational organization which provided BLS, ACLS, PALS, and EMT courses to fire departments, hospitals and individuals throughout the Bay Area.

In 2003, Mr. McCallion became an assistant chief for East Pierce Fire & Rescue, a combination fire department providing ALS and BLS transport to a community of 90,000 located east of Tacoma, Washington. In the past 13 years, he has overseen the Finance, Operations, Training, and EMS Divisions. Mr. McCallion serves on a number of regional and state EMS and healthcare committees, and was the lead in developing statewide EMS Key Performance Indicators used by agencies to benchmark performance. He also chairs the WA State Mobile Integrated Healthcare Committee which is developing "best practice" models for program implementation.

Professional Experience

Assistant Chief, Emergency Medical Services & Public Education—East Pierce Fire & Rescue (WA)

- EMS Operations Section Chief—San Francisco Fire Department (CA)
- Director of Education & Training—San Francisco Department of Public Health, Paramedic Division (CA)
- Paramedic Captain/Field Supervisor—San Francisco Department of Public Health, Paramedic Division (CA)
- Field Paramedic—San Francisco Department of Public Health, Paramedic Division (CA)

Educational Background & Certifications

- Daniel Freeman Hospital Paramedic Training Program, Los Angeles
- California State University, San Luis Obispo
- U. S. Naval Academy, Annapolis, MD
- American Heart Association ECC Committee Member and Regional Faculty for BLS, ACLS and PALS

Associated Professional Experience & Accomplishments

- Chair, WA State Mobile Integrated Healthcare/Community Paramedic Committee
- Chair, WA State Dept. of Health Prehospital Technical Advisory Committee (TAC)
- WA Fire Chiefs representative, WA State EMS & Trauma Steering Committee
- WA Fire Chiefs representative, WA State Cardiac & Stroke Technical Advisory Committee (TAC)
- Chair, Pierce County EMS Quality Improvement Committee
- Chair, Pierce County EMS Operations Committee
- Member, EMS Section Conference Planning Committee, Fire-Rescue Med IAFC
- Executive Director, San Francisco Paramedic Association (SFPA)
- Member, International Association of Fire Chiefs (IAFC), Washington Fire Chiefs (WFC) Association

Paul N. Lewis

Associate Consultant/Financial Analyst



Summary of Qualifications

Mr. Lewis has over 24 years' experience providing financial analysis and consulting services to state and local governments and not-for-profit organizations. Paul's primary practice areas include financial planning, feasibility studies, and fiscal impact analyses. Prior to returning to consulting in 2004, Paul worked in local government in Clark County, Washington for more than ten years, most recently serving as the City of Vancouver's Finance Director. He has also worked in the State and Local Government consulting practice of Deloitte & Touche in Seattle before moving to Clark County.

Mr. Lewis has extensive experience analyzing and forecasting revenues and expenses for local governments including special purpose districts. Many of Paul's engagements include using scenarios and alternative assumptions to better understand the potential risks and returns associated with major policy decisions. He works with the various stakeholders to set key assumptions, establish scenarios and review results. Recent and relevant experience includes a financial assessment of a proposed merger of the fire departments in the cities Camas and Washougal in Southwest Washington. Project tasks included working with Fire Department staff, city administrators, and others to review organization and staffing proposals, project operating costs, and estimate potential revenue sources associated with consolidation options. Assessment results were presented to elected officials, union representatives, fire chiefs, and city administrators. Additionally, Paul drafted the interlocal agreement formalizing the merger which was approved by both city councils. Other relevant projects include organization, operations, and performance reviews for special purpose districts, and government programs and departments.

Educational Background

- Master's Degree in Business Administration, Public Policy and Management from the Wharton School of Business at the University of Pennsylvania
- Bachelor's Degree in Economics from Carleton College
- Cascade Public Executive Program, University of Washington, Graduate School of Public Affairs

Professional Experience

- Independent Management Consultant: 2004 to present
- Finance Director/Budget and Planning Manager, City of Vancouver: 1999–2004
- Operations Review Manager, Clark County Auditor's Office: 1994–1998
- Manager, Public Sector Consulting, Deloitte & Touche Seattle, WA: 1989–1994

Community Activities

- Board Member, Clark County Public Facilities District: 2007–present
- President, Ridgefield Public Schools Foundation: 2009–present

Note: This is a brief summary of Mr. Lewis' CV. A complete version can be made available on request.

Melissa Northey
GIS Analyst/Associate Consultant



Summary of Qualifications

Ms. Northey's GIS career focuses on governmental applications. She is currently the GIS Coordinator for the City of Ocala, Florida, where she applies over 17 years of experience ranging from technical analysis, programming, database administration, and project management.

She has worked on projects for departments such as water utilities, growth management, property appraiser, E-911 Addressing, and the fire service. She has managed small teams and given trainings and presentations to other local governments, as well as at GIS trade conferences. She is well versed in ESRI's Local Government Information Model, ArcGIS Online solutions, Python Scripting, and GIS Database management (SQL, Postgres, and Oracle).

While at the Alachua County Property Appraiser's Office in Gainesville, Florida, Melissa was an integral part of the team that received a SAG (Special Achievement in GIS) award from Jack Dangermond, President of ESRI. The award-winning project was a combination of utilizing ESRI's software in the Amazon cloud to overcome hurdles faced with sharing GIS data between government agencies. The cloud implementations were innovative and successful; saving Alachua County tax dollars and enhancing communications throughout the county's agencies.

Ms. Northey worked with the fire service in Marion County, Florida on many projects including: hydrant inventory, locating new fire stations, hurricane preparedness maps, and determining coverage areas based on travel time. She has an Associate's Degree in Information Technology, as well as an A+ and GISP (Geographic Information Systems Professional) certifications.

Note: This is a brief summary of Ms. Northey's CV. A complete version can be made available on request.

Rob Strong
Project Associate—GIS Specialist



Summary of Qualifications

Rob Strong has been involved in emergency services in Oregon over 30 years. Mr. Strong has 13 years of experience performing geographic information system (GIS) analysis and cartography work while serving as a fire captain/paramedic with the Bend Fire Department in Bend, Oregon. Rob retired as a fire captain/paramedic in 2006 after 26 years with the Bend Fire Department. He continues to work part time as a GIS and statistical analyst for the Department.

Mr. Strong's GIS duties at the Bend Fire Department have included developing a GIS data set to replace hand drawn map books, integrating fire department GIS data with a regional 911 communication center's data, and GIS analysis of the local road network to support a proposed fire station location. He performed GIS analysis as part of a deployment plan written by the Bend Fire Department and adopted by the Bend city council. Additionally, he has worked with a private vendor—Alesa Geospatial, Inc.—to develop a mobile mapping GIS data set that is used on both fire and police department mobile data terminals. Mr. Strong is responsible for GIS analysis of incident data and makes recommendations concerning staff and apparatus placement to insure compliance with department response goals.

Educational Background

- Data Analysis & Presentation for the fire service using Microsoft Excel, Center for Public Safety Excellence
- Associate of Applied Science—Structural Fire Science, Central Oregon Community College, Bend Oregon
- 35 quarter credit hours course work—GIS, Central Oregon Community College, Bend Oregon
- GIS Specialist for Incident Management Teams, National Wildfire Coordination Group – Department of Public Safety Standards and Training, Salem Oregon
- EMT-Paramedic, Central Oregon Community College, Bend Oregon

Professional Experience

- Associate Consultant, Emergency Services Consulting International
- GIS Analyst, Bend Fire Department
- Fire Department Consultant, Alesa Geospatial, Inc., Corvallis Oregon
- Fire captain/Paramedic, Bend Fire Department
- Flight Medic, Air Life of Oregon, Bend Oregon
- Fire engineer/Paramedic, Bend Fire Department
- Volunteer Firefighter, Hoodland Fire Protection District, Welches Oregon

Professional Accomplishments

- GIS Specialist, Oregon State Fire Marshal-Incident Management Teams
- Successful Department of Homeland Security Grant Process—resulted in the purchase of mobile data terminals and software for Bend Fire Department.
- Implementation of GIS position and purchase of GIS software and hardware for Bend Fire Department

Melissa Swank
Technical Proofer & Quality Assurance Manager



Summary of Qualifications

Melissa Swank joined the ESCI team in 2013 as a Project Assistant. Responsibilities included support in administrative functions of project-related assignments including overall planning, tracking, and documentation of several projects from the project proposal (RFP) phase to project closeout.

Ms. Swank's professional experience, keen eye for detail, and training qualify her to provide the highest level of project support. She has a passion for accuracy and fact-checking that permeates all aspects of her professional tasks.

Experience

- Adjunct Research Assistant at Portland State University, December 2015–Present
- Technical Proofer and Quality Assurance Manager at ESCI, March 2015–Present
- Freelance Virtual Assistant, December 2014–Present
- Project Assistant at Emergency Services Consulting International, September 2013–June 2014
- Project Assistant/Fact Checker at Oregon Encyclopedia Project, September 2011–June 2013
- Project Assistant at "The Confluence Project," June 2012–November 2012
- Project Assistant at "Chinook Oral History Project," October 2011–April 2012

Education

- Portland State University MA, Public History/Native American History, 2010–2013
- Portland State University BA, History, 2007–2009